

Trust Board of Directors – 21 December 2021

Chief Executive's report

Purpose of the report

This paper provides an update on current local issues and national policy developments since the last meeting. The details below are drawn from a variety of sources, including local meetings and information published by NHS England/Improvement, Health Education England, NHS Providers, the NHS Confederation and the Care Quality Commission (CQC).

Analysis of the issue

National Developments

Coronavirus COVID-19

On the 12 December 2021, the Prime Minister confirmed that the NHS vaccination programme will offer every adult the chance to book a COVID-19 booster vaccine by the end of the calendar year in a race to protect the nation against the Omicron variant.

This follows the Prime Minister's announcement on the 8 December 2021 that England will move to Plan B following the rapid spread of the Omicron variant in the UK. Early analysis suggests that cases of the Omicron variant could be doubling at a rate of as little as 2.5 to 3 days. Plan B involves the following;

- From Friday 10 December, face coverings will become compulsory in most public indoor venues, such as cinemas, theatres and places of worship. There will be exemptions in venues where it is not practical to wear one, such as when you are eating, drinking or exercising.
- From Monday 13 December, those who can will be advised to work from home.
- From Wednesday 15 December, and subject to parliamentary approval, the NHS Covid Pass on the NHS App will become mandatory for entry into nightclubs and settings where large crowds gather – including unseated indoor events with 500 or more attendees, unseated outdoor events with 4,000 or more attendees and any event with 10,000 or more attendees.

Parliament will be debating the measures, with a vote expected to take place on Tuesday 14 December.

So far the total number of vaccinations has reached 96 million, and the NHS has urged those in newly eligible groups to take up the vaccine following the increase of the new COVID variant Omicron across England. People can get their vaccine by booking online through the [National Booking Service](#)

The Government has announced that health and social care workers, including volunteers who have face-to-face contact with service users, will need to provide evidence they have been fully vaccinated against COVID-19 in order to be deployed. The new requirements come into force in the Spring 2022, subject to the passage of the regulations through Parliament.

NHS Talking Therapy programme

Many people have struggled with their mental health during the pandemic, and the NHS Talking Therapy Programme saw a 5% increase in the number of people completing a course of treatment during 2020/21 for conditions including depression and anxiety. Data from NHS England's programme published on 25 November 2021 showed that more than half of those completing treatment recovered from their condition.

The NHS encourages adults with mental health issues such as anxiety or depression to consider either being referred by their GP or via self-referral online. For more information, please visit the [nhs.uk website](https://www.nhs.uk).

Details of helplines for those with a condition escalating into crisis are also available on the [nhs.uk website](https://www.nhs.uk).

Autumn Budget and Spending Review 2021

27 October 2021 saw this year's Budget presented by the Chancellor, Rishi Sunak. The Spending Review that informed the Budget aimed to "begin the work of preparing for a new economy post Covid. The Prime Minister's economy of higher wages, higher skills... rising productivity [and] of strong public services".

Amongst the funding announcements was £5.9bn capital funding for the NHS over the next three years to support elective recovery and improve digital technology. In addition, there will be a £9.6bn investment into COVID-19 programmes from next year to 2024/25, which includes the COVID-19 vaccination programme and targeted testing. LPT has received £2.5m to expand our digital healthcare and virtual wards capability in supporting people with long term conditions, enhancing the current provision for those with respiratory and COPD conditions, to many other categories of patient, including those with depression, cancer, stroke and epilepsy.

The public sector pay freeze will be lifted and there will be a return to the independent pay setting process. This will mean pay rises for public sector workers over the next three years.

To access the Budget, please visit the Government's website:

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/1029974/Budget_AB2021_Web_Accessible.pdf

UK Threat Level

Following the incident outside Liverpool Women's Hospital on 14 November and taking account of the previous tragic incident involving an MP, the independent Joint Terrorism Analysis Centre has raised the UK's threat level from 'substantial' to 'severe'. This means that a terrorist attack is considered to be 'highly likely'.

Threat levels are a tool for security practitioners, including the police and NHS Emergency Preparedness Resilience and Response (EPRR) leads, to use in determining what protective security response may be required.

Evolving regulation and oversight within systems

In response to the acceleration of system working and the introduction of the Health and Care Bill, the national regulators – CQC and NHS England and NHS Improvement – are adapting their regulatory models to harmonise with new ways of working. Respectively, NHS England and NHS Improvement has introduced its system oversight framework (SOF) and CQC is implementing its revised regulatory approach as part of its new strategy.

For more information on the CQC's developments, please visit the CQC website: <https://cqc.citizenlab.co/en-GB/projects/developing-our-oversight-of-systems>. For more information on the SOF, please visit the NHS England website: <https://www.england.nhs.uk/publication/system-oversight-framework-2021-22/>.

CQC State of Care Report for 2020/21

On 22 October, the CQC published its [annual assessment of the state of health and social care in England](https://www.cqc.org.uk/publications/major-report/state-care). This year's report reflects on how the 'system' has dealt with the COVID-19 pandemic by working collaboratively and the impact on people who use care services. It highlights key areas affecting the system as a whole across four common themes (i.e. People's experiences of care; Ongoing quality concerns; Flexibility to respond to the pandemic; and Challenges for systems). To access the report please visit the CQC's website:

<https://www.cqc.org.uk/publications/major-report/state-care>

CQC community mental health survey

This survey looks at the experiences of people who use community mental health services across the NHS. People were eligible to take part in the survey if they had at least one contact with services between September and November 2020, with another contact either before, during or after this period. In addition, some questions ask

participants to reflect on their care over the last 12 months. Therefore, results of this survey reflect experiences of care throughout the COVID-19 pandemic.

The report shows that people are consistently reporting poor experiences of NHS community mental health services, with few positive results. Many people reported that their mental health had deteriorated as a result of changes made to their care and treatment due to the pandemic.

The Step Up To Great Mental Health transformation work includes improving community mental health services and has been part of a public consultation. The outputs and recommendations from the consultation are being taken through the Leicester, Leicestershire and Rutland CCG governing body on 14th December for review and decision. The plan for Mental Health Community Services includes the following key elements;

- Improving timely access to community mental health services including psychological therapies.
- Reducing waiting times – patient being seen in the right place, right time by the most appropriate clinician.
- The development of Planned Treatment and Recovery Teams.
- Development of new roles to meet the need of the local population.
- Patients and carers being a collaborative partner in their care and treatment and being supported to independently manage their mental health and well-being.

National Voices Annual Report 2020-21

During 2020/21, the National Voices organisation supported people living with ill health, impairment and disability during the pandemic. The three key interventions made by the organisation were:

- Publishing the [Nothing About Us Without Us Five Principles](#) that 100 members and partner organisations signed up to.
- Releasing insight reports into people's lived experience of the shift to digital appointments, and the digital exclusion which negatively impacted upon some people's ability to access good quality care [The Dr Will Zoom You Now](#) and [Unlocking the Digital Front Door: the keys to inclusive healthcare](#).
- Launching [Our COVID Voices](#), a digital platform that gave people living with ill health or disability a way to express how the pandemic was impacting their lives. This then led to [What We Need Now](#), a qualitative review based on Our COVID Voices and a series of [I Statements](#), eight expressions of expectations simply communicated as illustrations.

For more information please visit the National Voices website:

https://www.nationalvoices.org.uk/sites/default/files/public/news/download/nv_trustees_annual_report_and_financial_statements_for_publishing.pdf

The Big Ask – the Big Answers

The Children's Commissioner's Big Ask set out to hear the voices of as many children in England as possible, to amplify them, and to deliver improved life chances for this generation and beyond. Over half a million responded – a record for a survey of its kind. The feedback demonstrates that what children want is remarkably consistent: a good home life, a good education, a job, enough money, friends, to feel well, to be treated fairly and to look after the environment. To access the report, please visit the children's commissioners' website:

https://www.childrenscommissioner.gov.uk/wp-content/uploads/2021/09/the_big_ask_the_big_answer_09_2021.pdf

National Child Mortality Database Report

During October 2021, the Healthcare Quality Improvement Partnership (HQIP) published a report on data from the National Child Mortality Database (NCMD). This report, one of a number of thematic reports, sought to examine death by suicide in order to identify what can be learned to prevent future deaths by suicide from happening.

Examining data from 1 April 2019 to 31 March 2020, the report found that:

- Services should be aware that child suicide is not limited to certain groups.

- 62% of children or young people reviewed had suffered a significant personal loss in their life prior to their death, this includes bereavement and “living losses” such as loss of friendships and routine due to moving home or school or other close relationship breakdown.
- Over one third of the children and young people reviewed had never been in contact with mental health services.
- 16% of children or young people reviewed had a confirmed diagnosis of a neurodevelopmental condition at the time of their death.
- Almost a quarter of children and young people reviewed had experienced bullying either face to face or cyber bullying.

To access the report please visit the NCMD website: <https://www.ncmd.info/wp-content/uploads/2021/11/NCMD-Suicide-in-Children-and-Young-People-Report.pdf>

Mental Health Support in Schools and Colleges

In March 2021, the government announced £79 million to boost mental health support for children and young people in England. The new funding was part of the £500 million already announced for mental health support during the 2020 Spending Review. Over the course of 2021/22, funding will be used to expand the support available to children and young people, including increasing the number of Mental Health Support Teams (MHSTs) in schools and colleges and improving access and reducing waiting times for community mental health support. LPT’s MHST has been introduced in local schools and will continue to expand to support children and young people in schools across LLR.

For more information on MHSTs, please see the NHSE/I website: <https://www.england.nhs.uk/mental-health/cyp/trailblazers/>

NHS Transactions Guidance Consultation

NHS England and Improvement (NHSE/I) has launched a consultation on proposed changes to its NHS transactions guidance for trusts undertaking transactions, including mergers and acquisitions. The proposed changes reflect the increasing role of systems and collaboration between providers in the period leading up to a transaction and put a greater emphasis on the opportunities to deliver patient and population benefits. NHSE/I intends the updated guidance to offer reduced regulatory burden and reduced costs to trusts, while ensuring proposed transactions meet the needs of patients and the public.

To access the consultation and the proposed changes, please see the NHS England website: <https://www.engage.england.nhs.uk/pricing-and-costing/consultation-on-proposed-changes-to-the-nhs-transa/>

United Nations (UN) Climate Change Conference of the Parties 2021 (COP26)

The UK hosted COP26, which took place in late October/early November in Glasgow. The conference aimed to bring parties together to secure global net zero by mid-century and keep 1.5 degrees within reach; adapt to protect communities and natural habitats; mobilise finance; and work together to deliver.

On 10 November, the Secretary of State for Health and Social Care wrote to all NHS Trust Chief Executives to ‘underline the vital role that the NHS must play in achieving our shared ambitions on climate change and the environment’. In his letter, he notes that “the government made a world-leading legal commitment to achieve net zero emissions by 2050” and that it has since published its Net Zero Strategy, which sets out “measures to transition to a green and sustainable future, helping businesses and consumers to move to clean power, supporting hundreds of thousands of well-paid jobs”.

NHS England and Improvement has clearly set out the requirement for all trusts and integrated care systems (ICSs) to produce a 3-year Green Plan, agreed by Trust boards. The Secretary of State invited “all trust CEOs to feed in their

ideas about how we can all work more sustainably, and better embed issues like net zero and biodiversity across key processes and systems, especially those relating to the allocation of capital.”

For access to the guidance from NHSE/I on developing a Green Plan, please visit the NHSE/I website:

<https://www.england.nhs.uk/greenernhs/wp-content/uploads/sites/51/2021/06/B0507-how-to-produce-a-green-plan-three-year-strategy-towards-net-zero-june-2021.pdf>

Integrated Care Boards

On 22 October, NHSE/I published guidance on how the NHS financial framework will support collaboration between NHS organisations on their partners across integrated care systems (ICS). The guidance confirms that NHSE/I will make funding allocations to Integrated Care Boards (ICBs), which includes budgets for services currently commissioned by Clinical Commissioning Groups (CCGs) and, where agreed, budgets from NHSE/I (e.g. for primary care). The costs of establishing ICBs will need to be managed within existing budgets.

The guidance confirms that NHSE/I expects providers to be formal partners of ICBs and, where providers provide services across multiple ICBs, that each provider’s revenue resources will be ‘mapped’ to one ICB only. Model terms of reference for audit and remuneration committees of ICBs have also been published. Governance arrangements for the Leicester, Leicestershire and Rutland ICB are currently under development. The LLR ICS Chief Executive and Chair have been appointed.

Primary Care and Local Health System

NHS chief executive Amanda Pritchard has asked Dr Claire Fuller, senior responsible officer of the Surrey Heartlands Integrated Care System, to set out how systems can accelerate implementation of the primary care, out of hospital care and prevention ambitions in the NHS Long Term Plan and drive more integrated primary, community and social care services at a local level. Dr Fuller, a practising GP, will look closely at how primary care networks can support integrated care systems by bringing partners together at a local or ‘Place’ level to address health inequalities and improve the health of the local population. Dr Fuller will describe the next steps by March 2022 ahead of Integrated Care Systems’ becoming statutory organisations in April 2022, as the legislation proposes.

Lifechanging careers in the NHS

On 21 October, NHS England Chief Executive Amanda Pritchard launched the health service’s annual recruitment drive, encouraging anyone looking for a career change to consider joining one of hundreds of rewarding roles on offer. The We are the NHS campaign will shine a light on careers within healthcare and showcase the range of job opportunities available, from nursing to radiography to podiatry. The COVID-19 pandemic has shown more than ever that the future of England’s health and social care system relies on its people. For more information and to find out more about the range of nursing, allied health professionals, and healthcare support worker roles available within the NHS, search NHS careers.

Guidance on finance and contracting arrangements for H2 2021/22

NHS England and Improvement published updated planning guidance for the second half of the current financial year (‘H2’) on 30 September. System leaders are asked to ensure that plans for H2 appropriately consider the system’s ‘carry forward’ position from H1 and that this balances across the full period. Regarding mental health services specifically, national guidance confirms that CCGs must continue to meet the Mental Health Investment Standard (MHIS) as a minimum and to continue to deliver against previous plans set in H1. The total expenditure on mental health services should not reduce from the notified full-year plan, adjusted for the impact of the higher pay award. Specialised mental health, learning disability and autism provider collaboratives will continue and will expand in number.

For more information on the planning guidance, please visit the NHSE/I website: <https://www.england.nhs.uk/wp-content/uploads/2021/09/C1406-guidance-on-finance-and-contracting-arrangements-h2-21-22.pdf> /

Local Developments

£6.5 million to help reduce NHS waiting times in Leicester, Leicestershire and Rutland

NHS services across Leicester, Leicestershire and Rutland (LLR) have been awarded £6.5 million to help cut waiting lists. The funding will help reduce waiting times for patients locally by expanding the number of operating theatres and available beds. This will include two new day surgery units, so that more patients can be treated without needing to stay in hospital overnight and a new ward, due to open in January, for patients who do need to stay in hospital. There will also be investment in technology to improve patients' experiences of care and help those with long-term health conditions to be better able to manage their health themselves at home.

Leicestershire Partnership NHS Trust will receive just over £2.5 million. Most of this will go towards expanding an existing project which allows clinicians to monitor the condition of certain patient groups in their own home, using digital technology. They can be given appropriate advice or have a clinician visit should their condition deteriorate. At present this is used to care for patients with certain heart and lung conditions. We will be using the new money to expand this to many other categories of patient, including those with depression, cancer, stroke and epilepsy.

Another project involves equipment and support for those with severe asthma and the lung condition COPD, so they can also be monitored in their own homes

LLR crisis response service gets national recognition from NHSE Chief Executive

We were privileged to host a visit from Amanda Pritchard, Chief Executive Officer at NHS England on Tuesday 23 November to the Neville Centre, where she was able to meet colleagues working in the Leicester City two-hour crisis response service – an integrated health and social care model used across the city and county.

The crisis response service helps patients with a range of urgent needs including those who have suffered from falls in their home or those that require urgent pain relief, ultimately helping them to receive care at home, quickly and often avoiding hospital admission. Referrals to service can be made through NHS 111, 999, general practice staff and ambulance services.

LLR was chosen as one of seven accelerator sites to trial this model of care to develop crisis response standards, which will soon be used to help replicate the model across the country.

The LLR two-hour crisis response pathway is crucial to support and meet the needs of our diverse local population so that patients receive the right care, at the right time, and in the right place, with health and social care colleagues collectively making decisions regarding the best treatment plan for each patient. The crisis response pathway has supported approximately 11,689 patients on our two-hour pathway between February and September 2021.

Amanda expressed how impressed she was by the dedication and commitment of our teams in working collaboratively to support patient's receive exemplary care a sentiment which I wholeheartedly echo. [You can view what Amanda had to say of her visit to the crisis response service here.](#)

NHS national spotlight on two East Midlands health innovations

The NHS national Director of Innovation and Life Sciences, Matt Whitty visited Leicester on 29 November to learn how two initiatives that started at LPT, have been adopted across the NHS and are now benefiting millions of people throughout the country. The visit was organised by the East Midlands Academic Health Sciences Network as part of a wider regional showcase of the projects they have supported.

Matt Whitty (who is also Chief Executive of the Accelerated Access Collaborative) visited the [ADHD service](#) to see a demonstration of a new digital test that is significantly reducing the time parents have to wait for their child to be diagnosed with ADHD.

He also visited the award-winning [ChatHealth](#) - a safe and secure health messaging service developed by staff at Leicestershire Partnership NHS Trust, that allows users to have conversations with health professionals via their mobile devices about issues including mental health, sexual health and general health concerns. Originally available to 65,000 teens in Leicester, Leicestershire and Rutland, the service is now available to over 6 million people nationwide.

We were proud to showcase the innovative work of our teams at LPT and a big thank you to all involved in the visit. These are two exceptional examples of how our clinicians are pioneering solutions to improve access to healthcare that can be adopted for the benefit of many more people nationwide. Thanks to the East Midlands AHSN our Award winning ChatHealth innovation is now supporting more than six million people across the country, which has been particularly invaluable during the COVID-19 pandemic. We have recently launched a ChatAutism and ChatMentalHealth service and continue to innovate this product for other audiences.”

The day also included a wider stakeholder discussion about the East Midlands mental health collaborative.

Awards

[Three LPT nurses have been awarded the prestigious title of Queen’s Nurse \(QN\).](#)

Louise Mead, Julie Potts, and Sam Screatton were notified that they’d beat off thousands of other applicants to be awarded the accolade, which is only given to nurses, health visitors and midwives with at least five years’ experience of working in the community and who have demonstrated a high level of commitment to patient care and nursing practice.

- Sam Screatton, who is a learning disability nurse at the Trust and has been practising for 20 years, has recently been leading the vaccination clinics for people with learning disabilities, which was a finalist in this year’s Nursing Times Awards.
- Julie Potts, who is the Diana service children’s palliative care nurse lead at the Trust, has been with the service since 1998. She has played a central role in supporting Diana service colleagues in the coordination and delivery of palliative and end of life care for children, young people and their families.
- Louise Meads is a district nurse on ward 10 at Hinckley Community Hospital, with a nursing career spanning 30 years. She has worked in a variety of roles, and started her role in community nursing in 2006.

A big well done and thank you to all of you.

[Avril Archibald, registered children’s nurse in the Diana service, has been awarded a prestigious national Cavell Star award in recognition of her outstanding contribution to nursing in the NHS.](#)

Avril started nursing over 47 years ago and retired in November 2021. She originally trained as an enrolled nurse before converting to a registered children’s nurse. During her career, Avril was involved in a project to set up a respite service for children with complex nursing needs to allow families a much-needed break from caring responsibilities. Over 25 years ago, the respite team joined other professionals providing care to children in the community, forming the Diana community children’s service to support more children, young people and their families across Leicester, Leicestershire and Rutland. Before retiring, Avril was part of the management team for the service, which now offers acute and ongoing nursing care, Macmillan nursing, continuing care, respiratory physiotherapy, child and family support, training, special schools nursing and multicultural support.

[Youth Advisory Board – finalists in the national CYP Now awards](#)

Our youth advisory board were shortlisted in the national Children and Young Peoples Now Awards in the Partnership Working category. The young group have been involved in co-designing many improvement initiatives and are jointly supported by LPT and Leicester City Council. The YAB, which was set up two years ago, is made up of young people, aged 13-21, who have used our services - as well as representatives from the Leicester City Council’s Youth Council.

Clinical Research Network Awards – Rising star award for Sam Tromans

Sam Tromans, LPT psychiatrist, was awarded the NIHR (National Institute for Health Research) Clinical Research Network East Midlands' Rising Star Award on 25 November for his research around autism.

HSJ Awards and Nursing Times Awards

A joint project between LPT and UHL was shortlisted by the HSJ Awards in the Digitising Patient Services Initiative. The shortlisting recognised our use of remote monitoring technologies to keep heart failure, COPD and Covid-19 patients safe and at home during the pandemic.

Our learning disabilities vaccination clinics were shortlisted by the Nursing Times Awards in the Learning Disabilities Nursing categories. A huge well done to all involved.

First anniversary of Covid vaccinations programme

LPT is featured in a new video to mark the first anniversary of Covid vaccinations in the Midlands.

The one-minute video has been produced by the regional NHSE communications team. It includes clips of "Spiderman" attending our LPT clinics for Learning Disability patients at the Peepul Centre, and Covid survivor Kully Sidki being applauded out by staff at Coalville Community Hospital.

You can watch the whole video here: <https://www.youtube.com/watch?v=Z6VbuB5EX88> .

Leicestershire Partnership and Northamptonshire Healthcare Group

I have previously shared information on the eight strategic areas in which we are working together with our partners at Northamptonshire Healthcare NHS Foundation Trust (NHFT). I have drawn out a couple of these areas in my report this month and will share information on the other areas in future reports.

Talent management: people are our greatest strength and at the heart of everything we do. Our talent management priority plan focuses on broadening opportunities for colleagues to help them develop and progress across our group. Joint learning and networking opportunities will support our colleagues in building and sharing their skills. Empowering and motivating for the individual, they also help our trusts keep talented and experienced colleagues while we work towards being more inclusive employers. There will also be additional support for BAME staff looking to progress.

Leadership and organisational development: We want to develop, empower and inspire great leaders at all levels within our trusts. Leaders who can meet the needs of our joint workforces while creating a culture that supports our individual missions. Compassionate and inclusive leadership will help us Step Up To Great here in LPT, and support the DIGBQ strategy in NHFT – develop in partnership, innovate, grow our staff capability, build a sustainable organisation and quality and safety at the foundation of all we do. Plans include a focus on how to lead remote teams as well as leadership masterclasses. The emphasis will be on sharing learnings and leading together.

Black History Month

October was Black History Month, which the Trust marked together with its partners at Northamptonshire Healthcare NHS Foundation Trust (NHFT) with a series of events connected by this year's theme 'proud to be'. Events included the power of allyship, international history and heroes and local history and heroes – all of which will be celebrated with live lunchtime Microsoft Teams sessions. Guest speakers included Morcea Walker MBE and Shareen Pavaday, Equality and Inclusion, NHSE England and Improvement. This year's events form part of our joint programme of work with NHFT 'Together Against Racism'.

Armistice and Remembrance

Earlier this month, LPT joined organisations and people across the country in remembrance of the service and sacrifice of the British Armed Forces community, paying tribute to the special contribution of families and of the emergency services and acknowledging innocent civilians who have lost their lives in conflict and acts of terrorism.

Veterans, serving members of staff and their families are an incredible asset. Their dedication, discipline, and passion for the work they do is rivalled by their sense of patriotism. At LPT we work to support those who serve to give them the time and flexibility they need to create a space for the service that they undertake. We are incredibly grateful to them and for all they do for us and we want to ensure we do our part. From being part of the Armed Forces Covenant and achieving Gold standard to consistently trying to evolve our human resources policies to support our armed forces community in more ways, we strive to make a difference.

We will be holding a resigning of the Covenant on January 17 to reinforce our commitment as a Trust.

National Allied Health Professionals' Day

We celebrated national Allied Health Professionals' (AHPs') Day on 14 October, hosting a number of events across the week for colleagues, inspiring the future generations of AHPs and raise the profile of these roles in our communities. My thanks to all AHPs across the Trust for their continued commitment to outstanding compassionate care, especially during the COVID-19 pandemic.

International Mens Day

We joined forces with our Group partners NHFT for International Men's Day on 19 November celebrating the positive difference men make to the world. We marked the occasion with a programme of events focusing on men's health and wellbeing for all colleagues across our trusts. From fathers and brothers to sons, nephews and friends – caring for the men in our lives makes a difference. Our inspiring speakers and NHFT and LPT panellists covered topics from the male menopause to mental wellbeing and prostate cancer to practical tips on dealing with stress. You can watch all of the sessions on demand [here](#).

Similar joint events are being planned by the Women's Network support groups for March 2022. The Two staff networks are also planning a joint event for LGBT+ history month in February 2022.

Relevant External Meetings attended, and Service Visits undertaken since last Trust Board meeting

Whilst formal service visits have been suspended throughout this time for Infection Prevention and Control reasons, we are ensuring that leadership is visible across the Trust through a range of digital solutions including Microsoft Teams, recorded videos, the staff briefing and Twitter.

Chief Executive and Deputy Chief Executive external meetings

November 2021	December 2021
LLR CEO's Meeting	LLR ICS NHS Board
Healthwatch	MP Briefing
Learning Disability Conference (Opening)	LLR CEO's Meeting
EMAHSN	CQC
LLR ICS NHS Board	East Midlands Alliance CEO
LLR HoSC (MP)	LA - CCG CEO's - Leaders Meeting
Supporting Leicester, Leicestershire, and Rutland (LLR) Staff through Mental Health and Well-Being Event	Eating Disorder Workshop - East Midlands Alliance
CQC	LLR QSRM - Q2 2021/2022
CEO NHSI Visit	LPT-NHFT CiC Joint Working Group
NHS Midlands Leaders Update: Provider CEOs/CCG AOs/STP Leads with Regional Director NHS Midlands	Mental Health Trusts CEO meeting
LA-CCG CEO- Leaders Meeting	LLR LMC General Practice Access Summit
Mental Health Trusts CEO meeting- Midlands & East	Leicestershire Academic Health Partners Board
NHS Providers board meeting	Lutterworth Plan Steering Group
System Executive Group meeting	Director of Public Health and Sports Services, Leicester City Council
MH and LD CEO Meetings	
East Midlands Alliance Board	
LLR CEO's Meeting	

Director of Public Health and Sports Services, Leicester City Council	
UHL CEO	
LRF Executive Board	
Leicestershire County Council Health Overview and Scrutiny Committee	
PWC/CCG meeting	
NHS England visit to LLR (LPT on 29 th)	

Proposal

It is proposed that the Board considers this report and seeks any clarification or further information pertaining to it as required.

Decision required

The Board is asked to consider this report and to decide whether it requires any clarification or further information on the content.

Governance table

For Board and Board Committees:	Trust Board 21 December 2021	
Paper sponsored by:	Angela Hillery, Chief Executive	
Paper authored by:	Kate Dyer, Deputy Director of Governance and Risk	
Date submitted:	13 December 2021	
State which Board Committee or other forum within the Trust's governance structure, if any, have previously considered the report/this issue and the date of the relevant meeting(s):	None	
If considered elsewhere, state the level of assurance gained by the Board Committee or other forum i.e. assured/ partially assured / not assured:	n/a	
State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning	Routine board report	
STEP up to GREAT strategic alignment*:	High Standards	
	Transformation	
	Environments	
	Patient Involvement	
	Well Governed	Yes
	Reaching Out	
	Equality, Leadership, Culture	
	Access to Services	
	Trust wide Quality Improvement	
Organisational Risk Register considerations:	List risk number and title of risk	none
Is the decision required consistent with LPT's risk appetite:	Yes	
False and misleading information (FOMI) considerations:	None	
Positive confirmation that the content does not risk the safety of patients or the public	Confirmed	
Equality considerations:	None	