

LPT Trust Board – 27 September 2022

Better Mental Health for All and future system Mental Health transformation

Programme update

The report provides an update to the LPT Board on the progress in implementing the decisions made by the CCG Boards following public consultation on the Step Up to Great Mental Health investment and improvement programme. It also provides details of the plans for closer future system working on mental health transformation. The programme is part of a wider rebranding of mental health transformation in the LLR system now known as Better Mental Health for All.

Analysis of the issue

The LLR system ran a broad public consultation on the plans for investment and improvement of Urgent and Emergency Mental Health and Integrated Community Mental Health services.

In mid-December 2021, the CCG Boards agreed to a set of recommendations relating to the specific investment and service change proposals, alongside some overarching recommendations in relation to working with carers and the VCS. The CCG Boards also agreed to the recommendations in the Equality Impact Assessment report on the consultation process.

The system, including LPT, now has a mandate to make the changes set out in the consultation. The CCG Boards have made a commitment to make the investments and changes which has been confirmed to NHS England and the joint Health Overview and Scrutiny Committees in Leicester, Leicestershire and Rutland.

Progress with implementation

Significant progress has been made in implementing the agreed service changes and utilising the confirmed investments. In particular, there has been a focus on increasing the staffing resources available to the services through recruitment.

Many of the temporary changes made in response to Covid and subject to consultation, were made permanent through the 2022/23 planning and contracting rounds.

Communication and engagement

The LLR system oversight meeting for the Step Up to Great programme met on 8 September. The meeting received and reviewed the new system ICB Communication and Engagement strategy which is based on the feedback and will pick up some of the commitments made in the public consultation on the Step Up to Great programme. The strategy will be managed by the Communication and Engagement cell which is chaired by Richard Morris.

Health Overview and Scrutiny Committee

The second area of focus was on the next meeting of the LLR health system with the Joint Health Overview and Scrutiny Committee on 16 November which will focus on mental health.

Large VCS mental health event on 28 September

The final area of focus for the system oversight meeting was the Voluntary and Community Sector mental health event being held on 28 September in Leicester. The event already has over 100 attendees booked in. VCS partners from the Step up to Great Consultation, the Getting Help in Neighbourhoods Mental Health and Wellbeing Fund and the Crisis café programme have been invited alongside other VCS groups with an interest in mental health. Organisations, including some local authorities and VCS partners, have agreed to run stalls at the market place.

The event will be used to share understanding of the services run by the VCS and statutory bodies with each other and to discuss the VCS feed into the new transformation governance arrangements in the LLR system.

New Crisis Cafes

Three Crisis Cafes opened in Leicester City in August at the Peepul Centre, Aylestone Road and West End (city). Melton Mowbray opened on 9 September without a launch due to the death of the Queen. A launch is now planned for Friday 30 September.

Getting Help in Neighbourhoods

Round two of the Getting Help in Neighbourhoods has closed. Round two panels are scheduled to meet in the first week October with an expectation that they will award circa £500,000. This follows the £800,000 distributed in round one.

Crisis Team recruitment

The LPT Crisis Team are presenting to student nurses at De Montfort University on 16 September. This is part of a more creative, interactive outreach approach to attracting people into the team. This is part of the workforce transformation plan for the directorate. The latest video linked to the programme is available on this link - [Working at LPT's Crisis Team](#)

Decider skills programme

Jon Crossley has led the development of the Leicestershire Partnership Trust Decider Skills programme. The target to book 1,000 people on to this training in 2022 has almost been met.

System oversight

The LLR Step Up to Great system oversight group discussed plans to move the programme to be part of the emerging mental health collaborative arrangements summarised below.

Developing Place and system based arrangements to deliver a new mental health transformation collaborative

There has been significant progress between system partners in establishing Place and system based governance for mental health transformation, identifying early priorities for collaborative work and a system transformation plan. Collectively, the Place and system groups described will form the Mental Health Collaborative for the Leicester, Leicestershire and Rutland system.

A small working group has met each Friday since February. The group is made up of representatives from the three local authorities, Leicestershire Partnership NHS Trust, Leicestershire CCG and the ICS.

The group has focused on building relationship, sharing plans, developing proposals for governance, a system plan and priorities. The group developed the programmes for the three system workshops run in June 2022.

The Place and system arrangements should be seen together as the basis for a broad collaborative of local authorities, the NHS, VCS, people with lived experience, carers and other stakeholders. Unlike some Collaboratives, this will form and grow over time and not begin with heavy governance or risk and gain type proposals. The focus has been on collaboration and relationship building between organisations with a focus on shared priorities that will be advanced through collaboration rather than establishing a new entity.

The LLR Mental Health Collaborative Group will bring partners together to progress joint work by consent. Each partner organisation remains responsible for their own plans, resources and legal duties. The Collaborative provides a vehicle for joint work and an increased awareness of initiatives and planned actions between partners. Members of the collaborative may agree to jointly commit resources by consent to deliver agreed joint endeavours.

There is strong support for shadowing the arrangements from the autumn and to begin with a few areas of joint work.

Draft terms of reference for an LLR mental health collaborative group have been shared with statutory organisations for comment. The first Rutland Place mental health group took place in August and the first Leicestershire Place mental health group is expected to take place in October.

Next steps

A further update will be provided to the LPT Board as the proposed mental health collaborative, related system governance and priorities are formalised.

Decision required

The LPT Trust Board is asked to:

- note the rebranding of mental health transformation in the LLR system now known as Better Mental Health for All
- note the further progress made since the last Board update including the launch of further Crisis Cafes, the Getting Help in Neighbourhoods programme and Decider skills training.
- note the collective progress in establishing broader mental health transformation arrangements for the new system

- receive a further update at the next Board meeting.

Graeme Jones

15 September 2022

Governance table

For Board and Board Committees:	Trust Board meeting 27.9.22	
Paper sponsored by:	Fiona Myers	
Paper authored by:	Graeme Jones	
Date submitted:	16 September 2022	
State which Board Committee or other forum within the Trust's governance structure, if any, have previously considered the report/this issue and the date of the relevant meeting(s):	The LPT Board has received a number of previous updates on the elements of this service investment and improvement programme.	
If considered elsewhere, state the level of assurance gained by the Board Committee or other forum i.e. assured/ partially assured / not assured:		
State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning	Regular Board update.	
STEP up to GREAT strategic alignment*:	High Standards	
	Transformation	X
	Environments	
	Patient Involvement	X
	Well Governed	X
	Reaching Out	X
	Equality, Leadership, Culture	
	Access to Services	X
	Trust wide Quality Improvement	X
Organisational Risk Register considerations:	List risk number and title of risk	
Is the decision required consistent with LPT's risk appetite:	Yes	
False and misleading information (FOMI) considerations:		
Positive confirmation that the content does not risk the safety of patients or the public	Yes	
Equality considerations:	EIA completed in December 2020 and in December 2021.	