

## Trust Board May 2023 Leicestershire Partnership & Northamptonshire Healthcare Group Chairs' Joint Highlight Report

### Purpose of the report

- This joint report from the LPT Committee in Common and NHFT Committee in Common Chairs provides assurance on the progress of the Group model, strategic priorities, governance framework and other work streams for LPT Trust Board and NHFT Trust Boards in May 2023.

### Analysis of the issue

- A draft Social Value Charter was considered. Engagement and co-production across the Group will continue to refine the final draft of the charter which will be presented to each Trust Board for approval in July.
- An update on the journey towards University Hospital status for the Group was provided. It was agreed to endorse in principle, the partnership with the University of Leicester subject to any legal implications for the Memorandum of Understanding. Gaining university hospital teaching status will be a longer-term objective for the Group.
- The Group received an update on the potential opportunities and innovations for additional savings beyond the 2023/24 Cost Improvement Programme. There was support for using benchmarking information to learn how best to increase productivity and reduce costs in both organisations starting with Corporate Services.
- The Committees endorsed the proposed programme of clinically led quality improvement round tables which would bring together teams to share skills and experiences to deliver quality improvements in care and outcomes.
- The Group will develop one action plan for each strategic priority area with an overarching report which will be presented to each meeting.
- The Group will continue to strengthen its approach to risk management, ensuring risk registers in both organisations and the Group remain aligned.

### Proposal

- This LPT-NHFT Committees in Common Highlight report (Appendix A) from the Joint Working Group meeting is offered to each Trust Board to reflect the achievements and direction of travel for the Group model.

### Decision required

- The Board is asked to approve the Highlight report summary from the LPT Committee in Common and NHFT Committee in Common Chairs as an accurate account of status.

## LPT Trust Governance Table

<b>For Board and Board Committees:</b>	LPT-NHFT Committees in Common	
<b>Paper sponsored by:</b>	LPT Trust Chair, Cathy Ellis NHFT Trust Chair, Crishni Waring	
<b>Paper authored by:</b>	Louise Salmon, Trust Board and Committee Secretary	
<b>Date submitted:</b>	12 May 2023	
<b>State which Board Committee or other forum within the Trust's governance structure, if any, have previously considered the report/this issue and the date of the relevant meeting(s):</b>	LPT-NHFT CiC JWG 9 May 2023	
<b>If considered elsewhere, state the level of assurance gained by the Board Committee or other forum i.e. assured/ partially assured / not assured:</b>	Assured	
<b>State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning</b>	Next update to Trust Board May 2023	
<b>STEP up to GREAT strategic alignment*:</b>	High Standards	x
	Transformation	x
	Environments	x
	Patient Involvement	
	Well Governed	X
	Reaching Out	
	Equality, Leadership, Culture	X
	Access to Services	
	Trustwide Quality Improvement	X
<b>Organisational Risk Register considerations:</b>	List risk number and title of risk	
<b>Is the decision required consistent with LPT's risk appetite:</b>	yes	
<b>False and misleading information (FOMI) considerations:</b>	None identified	
<b>Positive confirmation that the content does not risk the safety of patients or the public</b>	None identified	
<b>Equality considerations:</b>	Outcome will apply equally to all staff in LPT	

## Appendix A

### LPT-NHFT Committees in Common (CiC) Joint Working Group (JWG) HIGHLIGHT REPORT 9 May 2023

#### Purpose of Report

The LPT Committee in Common and NHFT Committee in Common (CiC) Terms of Reference hold each CiC accountable to their respective Trust Board.

This Highlight report aims to provide each Trust Board with assurance on the delivery of the Group model and the Group Strategic Priorities and any other business of the Leicestershire Partnership and Northamptonshire Healthcare Group:

Leicestershire Partnership and Northamptonshire Healthcare Group - Strategic Priorities	
1. Leadership and Organisational Development	5. Strategic Financial Leadership
2. Talent Management	6. Strategic Estates
3. Together Against Racism	7. Quality Improvement
4. Joint Governance	8. Research & Innovation

The key headlines/issues and levels of assurance are set out below and are graded as follows:

Strength of Assurance	Colour to use in 'Strength of Assurance' column below
Pre-approval	Grey – there is a draft plan in development and actions agreed to ready it for approval to proceed
Low	Red - there are significant gaps in assurance and/or not properly assured as to the adequacy of action plans/controls
Medium	Amber - there is reasonable level of assurance but some issues identified to be addressed.
High	Green – there are no gaps in assurance and there are adequate action plans/controls

Report	Assurance level	Committee escalation	ORR Risk Reference
<b>1. Our priorities and progress</b>	Medium	The Committees in Common received an update on work undertaken to demonstrating the joint working between the two Trusts within the Group Strategic Priority.	
<b>2. Together Against Racism</b>	High	The Committees were briefed on progress with the Together Against Racism work plan and considered the outcomes of the recent joint board development workshop in January 2023 and next steps.	
<b>3. Social value – reaching out and developing in partnership</b>	High	The Committees considered the draft Social Value Charter and proposed plan of work. The next steps included continued engagement and co-production across LPT and NHFT to confirm priorities and commitments. The Group were supportive of progress and developments to date and made suggestions to be considered when refining the final draft of the charter which will be presented to each Trust Board in July for approval.	

Report	Assurance level	Committee escalation	ORR Risk Reference
<p><b>4. Innovation and digital – University Status</b></p>	<p>Medium</p>	<p>The Committees considered an update on the journey towards university hospital teaching status detailing the partnership between LPT, NHFT and local universities as the ‘Leicestershire Partnership and Northamptonshire Healthcare University Group’. The partnership provided an opportunity in the shorter term to deliver a broader multi-disciplinary teaching education prospectus, generate further research portfolio growth, improve patient outcomes associated with research participation and improve recruitment and retention. The longer-term ambition was to work towards university hospital teaching status. The Group were supportive of the positive benefits and agreed to the changes in principle subject to confirmation that any legal considerations have been addressed in the Memorandum of Understanding.</p>	
<p><b>5. Value in healthcare – opportunities for the Group</b></p>	<p>Medium</p>	<p>The Committees considered the potential opportunities and innovations for additional savings beyond the 2023/24 Cost Improvement Programme. There was support for using benchmarking information to learn from each organisation with the aim of increasing productivity and reducing costs.</p>	
<p><b>6. Sustainability</b></p>	<p>Medium</p>	<p>The Committees considered the update on the action plan and it was suggested that the plan should include greater intersection with care outcomes with input from clinical leads.</p>	
<p><b>7. Quality Improvement – development of Trust ‘round tables’</b></p>	<p>High</p>	<p>The Committees in Common were updated on the proposed topics and design and delivery models for the clinically led round table events which will commence in June.</p>	