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Trust Board November 2023 Leicestershire Partnership & Northamptonshire Healthcare Group Chairs' Joint Highlight Report

Purpose of the report

- This joint report from the LPT Committee in Common and NHFT Committee in Common Chairs provides assurance on the progress of the Group model, strategic priorities, governance framework and other work streams for LPT Trust Board and NHFT Trust Boards in November 2023.

Analysis of the issue

The JWG progressed discussions in the following areas

- Group progress and next steps including provider collaboration innovator workstream
- PMO in supporting JWG function moving forwards
- Quality Improvement workstream deep dive including key deliverables for 2023/24
- Social value progress made across the group

Proposal

- This LPT-NHFT Committees in Common Highlight report (Appendix A) from the Joint Working Group meeting is offered to each Trust Board to reflect the achievements and direction of travel for the Group model.

Decision required.

- The Board is asked to approve the Highlight report summary from the LPT Committee in Common and NHFT Committee in Common Chairs as an accurate account of status.

LPT Trust Governance Table

For Board and Board Committees:	LPT-NHFT Committees in Common	
Paper sponsored by:	JWG Co-Chair Faisal Hussain, Deputy Chair Leicestershire Partnership NHS Trust	
Paper authored by:	Vishal Gohil, Programme Management Support Officer	
Date submitted:	20 th November 2023	
State which Board Committee or other forum within the Trust's governance structure, if any, have previously considered the report/this issue and the date of the relevant meeting(s):	LPT-NHFT CiC JWG 13 th November 2023	
If considered elsewhere, state the level of assurance gained by the Board Committee or other forum i.e., assured/ partially assured / not assured:	Assured	
State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning	Next update to Trust Board January 2024	
STEP up to GREAT strategic alignment*:	High Standards	x
	Transformation	x
	Environments	x
	Patient Involvement	x
	Well Governed	X
	Reaching Out	x
	Equality, Leadership, Culture	X
	Access to Services	x
	Trust wide Quality Improvement	X
Organisational Risk Register considerations:	List risk number and title of risk	
Is the decision required consistent with LPT's risk appetite:	yes	
False and misleading information (FOMI) considerations:	None identified	
Positive confirmation that the content does not risk the safety of patients or the public	None identified	
Equality considerations:	Outcome will apply equally to all staff in LPT	

NHFT Trust Governance Table

For Board and Board Committees: Paper sponsored by:	LPT-NHFT Committees in Common	
	JWG Co-Chair Faisal Hussain, Deputy Chair Leicestershire Partnership NHS Trust	
Paper authored by:	Vishal Gohil, Programme Management Support Officer	
Date submitted:	20th November 2023	
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State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning	Next update to Trust Board January 2024	
DIGB Q strategic alignment*:	Develop	✓
	Innovate	✓
	Grow	✓
	Build	✓
	Quality	✓
Organisational Risk Register considerations:	List risk number and title of risk	
Is the decision required consistent with NHFT's risk appetite:	yes	
False and misleading information (FOMI) considerations:	None identified	
Equality considerations:	Outcome will apply equally to all staff in NHFT	

Version 1.0

Appendix A

LPT-NHFT Committees in Common (CiC) Joint Working Group (JWG) HIGHLIGHT REPORT 13th November 2023

Purpose of Report

The LPT Committee in Common and NHFT Committee in Common (CiC) Terms of Reference hold each CiC accountable to their respective Trust Board.

This Highlight report aims to provide each Trust Board with assurance on the delivery of the Group model and the Group Strategic Priorities and any other business of the Leicestershire Partnership and Northamptonshire Healthcare Group:

Leicestershire Partnership and Northamptonshire Healthcare Group - Strategic Priorities	
1. Leadership and Organisational Development 2. Talent Management 3. Together Against Racism 4. Joint Governance	5. Strategic Financial Leadership 6. Strategic Estates 7. Quality Improvement 8. Research & Innovation

The key headlines/issues and levels of assurance are set out below and are graded as follows:

Strength of Assurance	Colour to use in 'Strength of Assurance' column below
Pre-approval	Grey – there is a draft plan in development and actions agreed to ready it for approval to proceed
Low	Red - there are significant gaps in assurance and/or not properly assured as to the adequacy of action plans/controls
Medium	Amber - there is reasonable level of assurance, but some issues identified to be addressed.
High	Green – there are no gaps in assurance and there are adequate action plans/controls

Report	Assurance level	Committee Escalation
Review of Action Log & Terms of Reference		Action log accepted by the committee. TOR was accepted by the committee with no further action due to a minor update showing updated membership & attendees. PMO Action – To reflect the rotation of the chair between the LPT & NHFT deputy chairs, in section 9.1.
Conflicts of Interest Declaration		No conflicts of interest were raised by the committee.
Group Progress and next steps		The paper outlines the key progress the LPT & NHFT Group has made and the next steps of moving forward. The progress made includes the establishment of a group operating model which includes <ul style="list-style-type: none"> Common Chair and CEO Common governance structure including Trust Board, Strategic Executive Board and Executive Management Board with Committees in Common Originally a set of 8 strategic group priorities: together

Report	Assurance level	Committee Escalation
		<p>against racism, talent management, leadership & organisational development, innovation & research, QI, strong governance, strategic finance, strategic estates</p> <ul style="list-style-type: none"> Agreed an additional Group priority, Provider Collaborative Innovator <p>Provider Collaborative Innovator</p> <p>Within our systems and collaboratives, we wish to create action learning that develops and delivers solutions to two key challenges for collaboration.</p> <ul style="list-style-type: none"> Finding easy, simple solutions for staff to provide clinical care across organisations. To test and deliver delegation from ICB to collaboratives in LLR and Northamptonshire <p>Progress against this priority includes examples such as advancing lead provider arrangements for both Trusts NHFT (East Mids CAMHs, Northants- MHLDA) LPT (East Mids AED, LLR –LDA) whilst influencing a number of system, regional and national leadership examples.</p> <p>The proposed focus and next steps for the group are as follows;</p> <ul style="list-style-type: none"> well led reviews BAF development, performance reporting QI, value and efficiency social value health inequalities sustainability, accelerated learning research opportunities and board to board programmes <p>ACTION - It was noted that both organisations will send their thoughts across to ensure the next steps are worked up efficiently.</p>
<p>JWG Process Moving Forward</p>		<p>The PMO team will act as a supportive function to the JWG.</p> <p>The team have mapped out a process flow chart highlighting the key activity they will own to support the functionality of the meeting & the 9 priority programmes.</p> <p>The PMO will be working very closely with the executive leads for the 9 priority programmes to develop a workstream brief and confirm governance arrangements for each priority.</p> <p>A new joint learning log & benefits log alongside a RAID (Risks, Assumptions, Issues and Dependencies) log has been created to capture new learning benefits for the committee.</p>
<p>JWG Workstreams</p> <ul style="list-style-type: none"> Deep dive on Quality Improvement 		<p>QI Key Deliverables identified for 2023/24:</p> <ul style="list-style-type: none"> The development and implementation of a blended approach to training to support capacity and capability across both trusts Shared platform in Life QI to enable the recording of measures and impact Delivery of 3 priority areas utilising a QI approach, based

Report	Assurance level	Committee Escalation
<ul style="list-style-type: none"> QI Workstream Brief 		<p>upon patient safety and patient experience data and aligned to those areas that have or continue to be quality priorities in both organisations. The three priority areas are:</p> <ol style="list-style-type: none"> 1. Pressure ulcer prevention, care, and treatment 2. Recognition and care of the deteriorating patient 3. Mental health safe and therapeutic observations <p>Workstream drivers and an action plan were shared with the JWG which evidenced the outcomes and impact measures for each of the key deliverable areas, highlighted above.</p> <p>ACTION – PMO to support QI workstream with ensuring the workstream reflects the latest guidance from NHS IMPACT, including embedding the five components to continuous improvement.</p>
<p>Social Value Next Steps for JWG</p>		<p>The approach is based on the Government Social Value Model. The priorities are informed by the needs of the population, patients, and the workforce.</p> <p>Focus areas highlighted in the pack</p> <ul style="list-style-type: none"> • Organization Resilience • Economic Inequality • Climate Change • Equality of Opportunity • Volunteering <p>Group ambition All staff understand the value they have to play in delivering social value, whilst recognising and aligning work where this is already underway across both LPT and NHFT, and all contributions to help reduce inequalities within the community and improve health and wellbeing.</p> <p>Group achievements thus far Social Value Charter approved by Trust Board. Launched across the Health Care Group</p> <p>The team are currently working with social value champions to aid in the purpose of the program & linking in with nominated leads from both trusts. 7 themed next steps have been identified to be progressed between December 2023 and March 2024.</p> <p>JWG noted & offered support the next steps to deliver social value which will bring significant benefits to local communities and the Group while helping to embed Social Value across the Group.</p>
<p>Group Learning and Value Added</p>		<p>Both Agenda Items; QI Deep dive & Social Value show a true indication of value added to the committee.</p> <p>The committee agreed further work needs to be implemented in both areas.</p>
<p>Items to Present to Trust Boards for Decision</p>		<p>Nothing to present to trust board.</p>

Date and Time of Next Meeting	Monday 22nd January 2024 (MS Teams) (12:30-14:00)
Chair	Faisal Hussain - LPT Deputy Chair