

Finance Report for the period ended **31 October 2023**

For presentation at the
Trust Board Meeting
28 November 2023

Contents

Page
no.

- 3. Executive Summary & Performance against key targets**
- 5. Trust Income and Expenditure position**
- 9. Efficiency savings update**
- 10. Statement of Financial Position (SoFP)**
- 11. Cash and Working Capital**
- 13. Capital Programme 2023/24**

Appendices

- A. Statement of Comprehensive Income**
- B. Monthly BPPC performance**
- C. Agency staff expenditure**
- D. Cashflow forecast**
- E. Pressures, Mitigations and Risks: recovery plan FOT**

Executive Summary and overall performance against targets

1. This report presents the financial position for the period ended 31 October 2023 (month 7).
2. A net income and expenditure deficit (overspend) of £710k is reported for the period. This is an adverse variance of £29k compared to the year-to-date October plan which is a deficit of £681k.
3. Within the overall month 7 position, net operational budgets report a £1,977k overspend. The Estates position is overspent by £2,858k, and the majority of other directorates are underspending - DMH services are underspending by £526k, LD services by £201k, FYPC services by £72k, Hosted services by £47k and Enabling services by £37k. CHS are breaking even.
4. Central reserves report a favourable variance of £1,948k which largely offsets the net directorate overspend leaving the residual £29k variance for the Trust as a whole.
5. Closing cash for October stood at £37.8m. This equates to 36.3 days' operating costs.

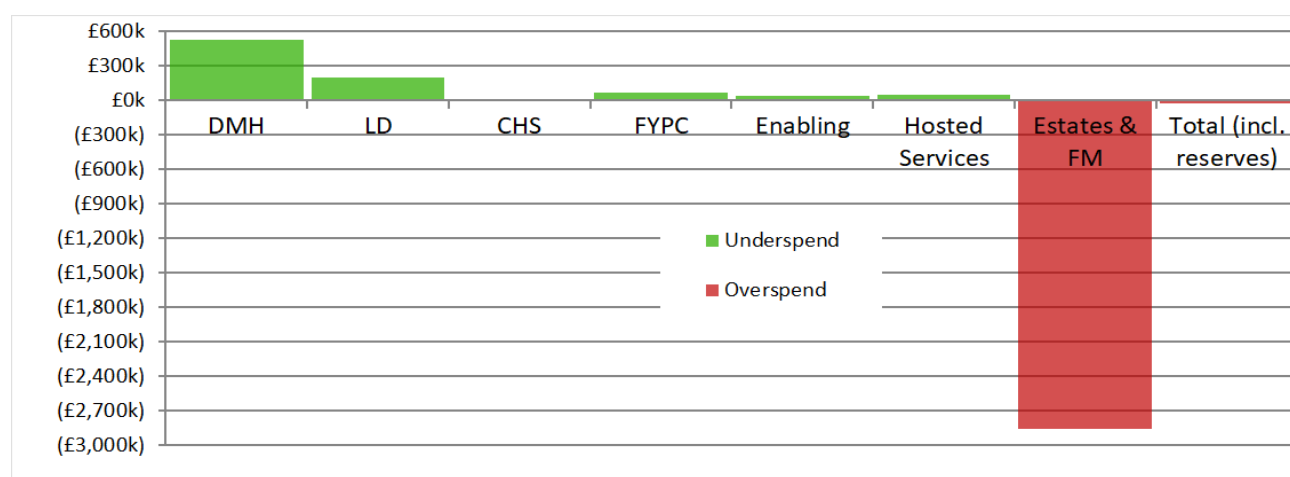
Performance against key targets and KPIs

NHS Trust Statutory Duties	Year to date	Year end f'cast	Comments
1. Income and Expenditure break-even.	A	G	The Trust is reporting a financial deficit position at the end of October 2023. [see 'Service I&E position' and Appendix A]. The level of deficit is broadly in line with plan. The year end forecast is currently assumed to deliver break-even in line with plan, but with risks.
2. Remain within Capital Resource Limit (CRL).	G	G	The capital spend for October is £5,317k, which is within expected limits. The likely year end forecast is also within the limits for the year.
3. Achieve the Capital Cost Absorption Duty (Return on Capital).	G	G	The dividend payable is based on the actual average relevant net assets; therefore, the capital cost absorption rate will automatically be 3.5%.
4. Remain within External Financing Limit (EFL).	n/a	G	The current cash level is £37.8m. The year-end forecast is £25.9m.

Secondary targets	Year to date	Year end f'cast	Comments
5. Comply with Better Payment Practice Code (BPPC).	A	G	The target is to pay 95% of invoices within 30 days. Cumulatively the Trust achieved 3 of the 4 BPPC targets in October.
6. Achieve Efficiency Savings targets.	G	G	Efficiency schemes of £8.0m are currently being delivered which is in line with the YTD plan. The forecast for the year is also 100% delivery. Significant non recurrent schemes have been used to mitigate non delivery of some planned schemes. [See 'efficiency savings update'] .
7. Deliver a financial surplus	n/a	n/a	The NHS Financial framework currently assumes no requirement to deliver a financial surplus (only a break-even).
Internal targets	Year to date	Year end f'cast	Comments
8. Achieve retained cash balances in line with plan	G	G	A cash balance of £37.8m was achieved at the end of October 2023. The cash level is forecast to be £25.9m at the end of the year. [See 'cash and working capital']
9. Deliver capital investment in line with plan (within +/- 15% YTD planned spend levels)	G	G	Capital expenditure totals £5,317k [See 'Capital Programme 2023/24'] .

Income and Expenditure position

Directorate variances are shown in the table below and the total of these results in the net operational overspend of £1,977k. The total Trust position also includes the central reserves underspend of £1,948k, resulting in the net £29k deficit against plan overall.



Additional analysis of directorate performance

The Mental Health directorate is underspending by £525k at Month 7, a favourable movement of £97k from M6. This is largely due to a reduction in bank spend as the directorate appointed 20 new HCAs during the month. Medical agency spend rose due to an increase in locum hours. Other clinical agency spend also reports an increase although this is due to a categorisation correction for spend previously reported against non-pay consultancy costs. Non-pay was overspent by £207k due to FP10's (£229k), and purchase of furniture (£132k). Income over achieved by £154k.

The FYPC variance position at month 7 is a £72k underspend. The position includes the original control total target and the additional control total requirement introduced in M6. The pay position reported an underspend for the period as a result of continued vacancies within the community services although the ward pay positions were overspending as a result of acuity and the use of agency staffing. The non pay position showed an overspend for which a large proportion relates to medical equipment purchases within the Diana services, patient equipment within Audiology and VPN lines for staff. Income continues to report an under recovery as a result of low occupancy on the Beacon Unit. The CIP was showing full delivery at month 7 and forecast full delivery for the year. Overall agency costs were less than incurred for the similar period in 2022/23.

The LD financial position at month 7 shows an underspend of £201k. The pay budget is underspent by £186k related to vacancies primarily within the community. The Agnes Unit reports an overspend overall, albeit this is significantly less than the same period in 2022/23. The non pay budget was underspent in the month whilst income showed a break even. Agency costs are above trajectory however they do show a slow down against trend. The

community budgets are underspending at month 7 in a similar vein to the last financial year. CIPs are showing full delivery at month 7 and forecast full delivery for the year.

The CHS Service is reporting a balanced position overall for the first 7 months of the year. The position has remained stable from the previous month. Whilst overall bank and agency spend has reduced by £108k compared to the previous month (£25k relating to agency and £83k bank), it remains high. The positive bank and agency movement was offset by additional costs incurred this month relating PPE (costs from April to October transferred by estates), on-costs relating to international nurses and the price increase on continence products.

The pressures within Community Nursing and Inpatient services remain and are currently being offset by underspends within other service lines. Funds relating to the SNCT and housekeepers / ward clerks will be included within the ward budgets and roster as and when vacancies have been recruited. The main risk and pressure for the directorate is the unidentified CIP target for 2023/24 and the agency reduction CIP scheme, which is not currently delivering (noting that non-recurrent mitigations are in place to cover these shortfalls). The wider directorate position is also absorbing the impact of 2 control total targets of c. £1.2m combined.

Whilst there are pressures within Community nursing and inpatients, the Directorate remains in a balanced position with the support of the non-recurrent underspends within the additional bed funding.

Enabling Services are underspent by £37k as at 31 October 2023. This is a positive movement of £5k compared to M6. Additional Services were transferred to Enabling Services from DMH in October. These include the Recovery College, Mett Centre, Bradgate Coffee Shop and the Involvement Centre.

Hosted services are underspending by £47k. The majority of budgets are close to break even, although a number of these (including HIS) are slightly underspending, contributing to the favourable position overall.

Estates Services are reporting an adverse variance of £2.9m as at 31 October 2023. This is a negative movement of £500k from M6. Unmet operating leases CIPs, increased utility rates and pressures from NHS Property Services continue to be the main causes for the negative position. Additionally, use of agency costs to cover domestics duties have also contributed towards the overspend.

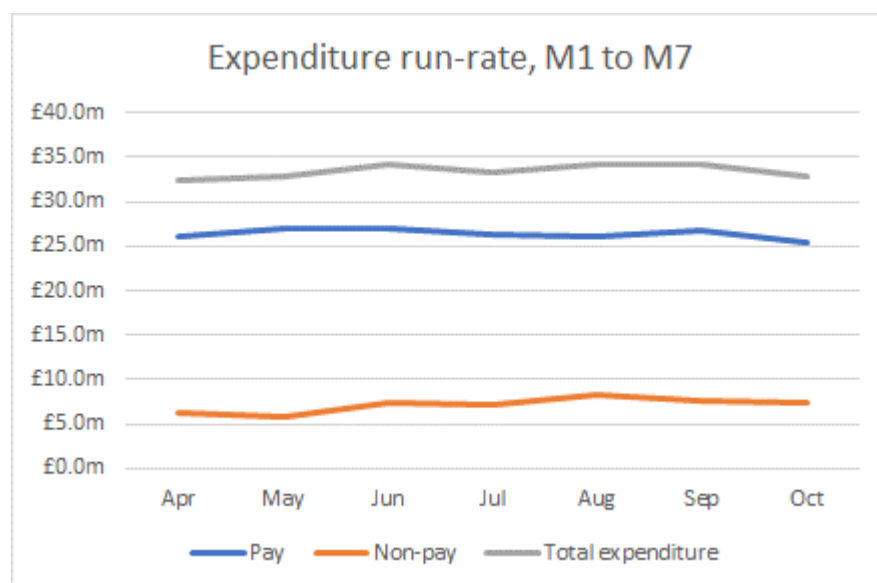
Central reserve budgets include a number of significant expectations relating to further financial gains and mitigations. Inclusion of these gains was required to offset large 23/24 directorate funding allocations and deliver a balanced financial plan. At plan stage it was acknowledged that this was a high risk strategy and the gain expectation was weighted towards then latter months of the year to give time to implement the mitigations.

Financial risks, pressures and mitigations

Alongside the gain expectation built into the plan, the Estates overspend and the pay award funding shortfall are the two other significant financial risks, both of which have emerged since plan. Other pressures and risks emerging in-year include non-delivery of some of the originally planned CIP schemes, safer staffing costs, industrial action and HR tribunals.

To offset these risks and pressures, the Trust has in effect been operating in recovery mode since May and has identified a large number of mitigations and recovery actions. The net mitigated risk position has therefore been improving steadily since M4 (where a £7m risk-adjusted year end deficit was estimated) reducing to a £2.6m deficit following the initial forecast update calculated during M7 reporting. During this time the Trust has continued to formally report a final year end forecast break-even outturn on the basis of further work expected to close the residual deficit gap – noting that this would be a considerable challenge.

The expenditure run-rate table below illustrates how the Trust has managed to hold a relatively steady line in terms of gross costs, despite the emergence of the significant pressures in-year (the slight spikes in May/June and September reflect the impact of the AfC and Medics pay awards respectively):



Revised forecast outturn position

On 8th November NHS England wrote to all ICBs and Trusts to urgently request immediate action to address the national financial challenges for the sector as a whole (ostensibly highlighting the financial impact of industrial action, but also including wider pressures).

This required ICBs and Trusts to agree steps (by November 22nd) to bring system financial positions into balance, with the release of additional national industrial action support funding included to help deliver this.

In support of this process, the Trust has undertaken an immediate wide-ranging piece of work to re-review financial forecasts in order to maximise all potential cost saving opportunities and other financial mitigations.

Following this piece of work, a revised Trust forecast has been produced, which encompasses an overall recovery plan intended to deliver financial break-even at 31st March.

This recovery plan was presented at an urgent confidential board session on 20th November and was signed off in support of the wider system efforts to deliver NHS England's target.

Appendix E presents a summary of the total mitigations planned / being delivered this financial year, set against the risks and pressures. This is in the form of a waterfall bridge diagram to show the relative impact of each broad risk, pressure and mitigating / recovery action. This also shows how the risks and pressures are fully offset by mitigations in order to deliver financial balance overall. Revised best, worst & likely scenarios in the usual format will be reported in month 8.

By including both the initial risks identified within the original plan and the further risks and pressures arising in-year, the recovery plan delivers mitigations of c.£19m. This is in addition to any originally planned CIPs already delivering savings and assumed in the forecast. This is a huge achievement and reflects an enormous amount of hard work from staff across the Trust.

Efficiency Savings

Year to date and forecast outturn CIP delivery by directorate is shown in the table below. This comprises the original 3% CIPs plus the further recovery actions agreed at plan stage, along with the further control total targets allocated in month 6:

SUMMARY								
Directorate	M7 YTD TARGET £000	M7 YTD DELIVERED £000	M7 YTD VARIANCE £000	ANNUAL TARGET £000	FORECAST OUTTURN £000	FOT VARIANCE £000	FORECAST RECURRENT £000	RECURRENT VARIANCE £000
CHS	1,565.0	1,565.0	(0.0)	3,010.7	3,011.0	0.3	628.0	(2,382.7)
FYPC	1,345.1	1,345.2	0.1	2,539.3	2,539.9	0.6	1,540.0	(999.3)
LD	304.0	304.7	0.7	569.3	569.3	0.0	319.0	(250.3)
DMH	2,334.3	2,349.6	15.3	4,600.5	4,600.5	0.0	2,713.5	(1,887.0)
Enabling	597.6	594.9	(2.7)	1,202.9	1,200.0	(2.9)	596.7	(606.2)
Estates	714.7	311.7	(403.0)	1,225.2	489.7	(735.5)	489.7	(735.5)
Trustwide	381.0	662.0	281.0	1,048.0	2,014.7	966.7	520.7	(527.3)
Unallocated recovery actions	648.6	852.3	203.7	1,176.0	1,516.0	340.0	98.0	(1,078.0)
Unidentified	95.0	0.0	(95.0)	569.2	0.0	(569.2)	0.0	(569.2)
TOTAL LPT DELIVERY:	7,985.3	7,985.3	(0.0)	15,941.0	15,941.0	(0.0)	6,905.6	(9,035.4)
Original NHSE plan profile:	6,758.0	7,985.3	1,227.3	15,941.0	15,941.0	(0.0)	10,919.0	(5,022.0)

- At month 7, £8m CIPs are being delivered. This is full delivery against the LPT YTD target, but a slight shortfall of £0.3m against the original NHSE plan target which reflects a different monthly delivery profile across the year.
- The table shows that all operational areas continue to show full delivery of their CIP targets at month 7, with the exception of Estates.
- Delivered CIPs include significant non-recurrent savings that are supporting the overall Trust financial position (e.g – directorate control total targets and balance sheet flexibility). These savings are also reflected in the forecast outturn which also shows full delivery of the CIP target overall.
- The proportion of CIPs in delivery that are non-recurrent (forecast £9m for the year) continues to create significant additional challenges for 2024/25 planning. The income reductions and other pressures that the CIPs are offsetting are primarily recurrent in nature and so balancing these pressures recurrently will be the first call and a key element of the 2024/25 CIP requirement.

Statement of Financial Position (SoFP)

PERIOD: October 2023	2022/23 31/03/23 Audited £'000's	2023/24 31/10/23 October £'000's
NON CURRENT ASSETS		
Property, Plant and Equipment	204,393	204,550
Intangible assets	6,420	5,508
IFRS16 - Right of use (ROU) assets	42,333	40,225
Trade and other receivables	989	989
Total Non Current Assets	254,135	251,272
CURRENT ASSETS		
Inventories	381	407
Trade and other receivables	21,209	14,314
Short term investments	0	0
Cash and Cash Equivalents	29,935	37,829
Total Current Assets	51,525	52,550
Non current assets held for sale	0	0
TOTAL ASSETS	305,660	303,822
CURRENT LIABILITIES		
Trade and other payables	(40,873)	(41,596)
Borrowings	(251)	(251)
Borrowings - IFRS16 ROU assets	(3,412)	(3,412)
Capital Investment Loan - Current	(185)	(103)
Provisions	(3,928)	(3,629)
Other liabilities	(5,698)	(6,219)
Total Current Liabilities	(54,347)	(55,210)
NET CURRENT ASSETS (LIABILITIES)	(2,822)	(2,660)
NON CURRENT LIABILITIES		
Borrowings	(6,927)	(6,927)
Borrowings - IFRS16 ROU assets	(39,122)	(37,130)
Capital Investment Loan - Non Current	(2,858)	(2,858)
Provisions	(1,005)	(1,005)
Total Non Current Liabilities	(49,912)	(47,920)
TOTAL ASSETS EMPLOYED	201,401	200,692
TAXPAYERS' EQUITY		
Public Dividend Capital	106,698	106,697
Retained Earnings	34,991	34,282
Revaluation reserve	59,712	59,713
TOTAL TAXPAYERS EQUITY	201,401	200,692

Non-current assets

Property, plant, and equipment (PPE) amounts to £205m, and includes capital additions of £5.317m, offset by depreciation charges.

Right of Use leased assets account for £40.2m of total non-current assets. These have reduced since the start of the year due to monthly depreciation charges. The liability relating to these leases is split between current (£3.4m) and non-current (£37m) borrowings. The liability reduces once lease payments are made to the landlord.

Current assets

Current assets of £52.6m mainly includes cash of £37.8m, and receivables of £14.3m.

Current Liabilities

Current liabilities amount to £55.2m and mainly relate to trade and other payables of £41.6m.

Other liabilities of £6.2m relate to deferred income, of which the majority relates to provider collaborative income from previous years.

Net current assets / (liabilities) show net liabilities of £2.7m.

Taxpayers' Equity

October's deficit of £710k is reflected within retained earnings.

Cash and Working Capital

Cash

The closing cash balance at the end of October was £37.8m, an increase of £7.9m since the start of the financial year. Interest earned for the month was £166k. Forecast annual interest is estimated at c£1.7m (2022/23: £860k). The additional interest is helping to support the Trust's income & expenditure position.

The forecast closing cash balance at the end of the year stands at £25.9m, no change from last month's forecast.

The closing cash position assumes a break-even I&E position at the end of the year and internal cash utilisation of £4m to support this year's capital programme. The cashflow forecast will be monitored to identify any changes to working capital assumptions.

Receivables

Current receivables (debtors) total £14.3m; a decrease of £4.5m during the month. The reduction is due to the receipt of c.£2.3m from UHL, of which £1.8m relates to old year debt, and £4.8m from Health Education England (HEE) for the medical and dental education levy. The receivables balance includes £2m of accrued income and £3.4m of prepayments.

Receivables	Current Month Oct 2023					
	NHS	Non NHS	Emp's	Total	% Total	% Sales Ledger
	£'000	£'000	£'000	£'000		
Sales Ledger						
30 days or less	1,524	1,326	8	2,858	18.67%	36.7%
31 - 60 days	544	780	38	1,362	8.90%	17.5%
61 - 90 days	1,293	166	25	1,484	9.70%	19.1%
Over 90 days	1,272	606	208	2,086	13.63%	26.8%
	4,633	2,878	279	7,790	50.90%	100.0%
Non sales ledger	1,716	4,809	0	6,525	42.64%	
Total receivables current	6,349	7,687	279	14,315	93.54%	
Total receivables non current		989		989	6.46%	
Total	6,349	8,676	279	15,304	100.00%	0.0%

Debt greater than 90 days decreased by £888k since September and now stands at £2.1m. Receivables over 90 days should not account for more than 5% of the overall total receivables balance. The proportion at Month 7 is 13.63% (last month: 15.05%). The payment of old UHL invoices is responsible for a reduction of £2m, however new aged debt of £1.2m has materialised this month, of which £800k relates to UHL, £130k with LLR ICB

and the remaining debt is across a number of customers. There was no change to the debt provision this month.

Payables

The current payables position in Month 7 is £41.6m – an increase of £723k since the start of the year. The payables value includes £22m of expenditure accruals, relating to expected charges for which invoices have not yet been approved or received. £3.5m of unapproved payables invoices are over 90 days old, with the majority relating to disputed UHL estates recharges. Payment values will be agreed with UHL for these.

Better Payment Practice Code (BPPC)

The specific target is to pay 95% of invoices within 30 days. The Trust achieved 3 of the 4 cumulative, and 2 of the 4 in-month BPPC targets in October. The current in month non-compliant areas relate to NHS invoices paid late within enabling functions.

The cumulative non-compliant target continues to relate to the number of NHS invoices paid late in the month. Payment processes have been reviewed and improved in previously non-compliant areas (Estates and Pharmacy); however performance has deteriorated within other enabling functions. Reasons for the late payment of invoices are currently being reviewed. Further details are shown in **Appendix B**.

Capital Programme 2023/24

Capital expenditure totals £5.3m at the end of October. Forecast annual spend is now £17.3m (previously £19.3m) and comprises of £14.3m operational expenditure and £3m on new property leases. The reduction of £2m in forecast capital spend is due to revised assumptions for new property leases taking place by the end of the financial year.

	Annual Plan	Oct Actual	Year End Forecast	Revision to Plan
Sources of Funds	£'000	£'000	£'000	£'000
Depreciation & technical adjustments	9,790	5,711	9,790	0
Cash reserves	3,047	(431)	4,086	1,039
New PDC - Hinckley Hub	250	20	250	0
Agnes unit PFI lifecycle costs	100	0	100	0
Charitable funds - Coalville garden	55	17	40	(15)
IFRS-16 new leases	5,036	0	3,037	(1,999)
Total Capital funds	18,278	5,317	17,303	(975)
Application of Funds				
Estates	£'000	£'000	£'000	£'000
Strategic schemes	(4,781)	(1,939)	(4,909)	(128)
Estates capital staffing	(490)	(303)	(503)	(13)
Estates backlog	(1,747)	(561)	(1,731)	16
Estates directorate bids - new	(2,254)	(545)	(1,667)	587
Estates directorate bids - c/f	(1,471)	(781)	(1,638)	(167)
Estates rolling programme	(1,092)	(180)	(1,112)	(20)
Medical devices rolling programme	(200)	0	(200)	0
	(12,034)	(4,309)	(11,759)	275
IT Programme				
IM&T Rolling Programmes	(1,227)	(717)	(1,327)	(100)
IM&T Directorate bids	(396)	(122)	(200)	196
	(1,623)	(839)	(1,527)	96
Contingency	(500)	0	(810)	(310)
Revenue to capital transfers	0	(169)	(169)	(169)
IFRS16 new leases	(5,036)	0	(3,037)	1,999
Slippage	916	0	(0)	(916)
Total Capital Expenditure	(18,278)	(5,317)	(17,303)	975
(Over)/underspend	0	0	0	0
Operational Capital Total - excluding IFRS16 leases	(13,242)	(5,317)	(14,266)	(1,024)

All of the additional dormitory improvement works of £4.2m for Langley and Kirby wards have now been approved by the Board and factored into this year's and next year's capital plans. Due to slippage on the main dormitory scheme there is minimal impact on the current programme, the biggest impact will be on next year's capital plan. There is an expectation from the Board that these costs will be reduced as much as possible, due to the implications on funding availability for other schemes.

Changes made to the capital programme in October are shown below. The biggest change to the programme relates to new property and vehicle leases.

Leases update

LPT IFRS-16 Lease Forecast 2023/24	Plan £000	Forecast £000	Diff £000	Notes
Hinckley Hub lease	4,066	2,635	(1,431)	Change in lease term and treatment of capital conversion costs for the Hinckley Hub lease
Estates lease vehicles (estimate)	200	0	(200)	Now planned for 2024/25
Mental Health ambulance lease vehicle (3-yrs)	60	0	(60)	Now planned for 2024/25
County Hall executive team (10-yrs)	260	0	(260)	Now planned for 2024/25
Westcotes HC first floor perinatal space (10-yrs)	450	402	(48)	Changes to space requirements
Total	5,036	3,037	(1,999)	

NHSE has just released new guidance which stipulates that the capital limit that Providers need to work to must now include International Financial Reporting Standard 16 (IFRS-16) leases. Last year was the first time operating leases were recognised as capital assets, and due to it being a change in accounting treatment, any expenditure was previously excluded from the capital resource limit. Finance colleagues are working with the ICB to clarify what this guidance change means for the Trust. An update on its implications will be provided in next month's report.

Other changes made to the programme are shown below.

In-Year changes - Month 7	Scheme additions	Scheme reduction	Slippage Factor	Conting'y Impact	Diff Inc/ (Dec)
	£000	£000	£000	£000	£000
New bids:					
Coalville ward 4 bid	71	0	0	(71)	0
	71	0	0	(71)	0
Rev to cap transfers:					
Rev to cap transfers - IT	36	0	0	(36)	0
	36	0	0	(36)	0
Estates scheme virements:					
Net Estates scheme changes	4	0	0	(4)	0
	4	0	0	(4)	0
Total	111	0	0	(111)	0
<u>Contingency</u>				£000	
Opening contingency				500	
In-year movements (M1 - M7)				310	
Current contingency				810	

The capital contingency now amounts to £0.8m. This includes the additional £1.039m system limit increase and is in the process of being distributed to capital schemes now ICB approval has been formally confirmed.

APPENDIX A - Statement of Comprehensive Income (SoCI)

Statement of Comprehensive Income for the period ended 31 October 2023	YTD Actual M7 £000	YTD Budget M7 £000	YTD Var. M7 £000
Revenue			
Total income	233,471	238,228	(4,757)
Operating expenses	(230,092)	(234,820)	4,728
Operating surplus (deficit)	3,379	3,408	(29)
Investment revenue	231	231	0
Other gains and (losses)	0	0	0
Finance costs	(868)	(868)	0
Surplus/(deficit) for the period	2,742	2,770	(29)
Public dividend capital dividends payable	(3,451)	(3,451)	0
I&E surplus/(deficit) for the period (before tech. adjs)	(710)	(681)	(29)
NHS Control Total performance adjustments			
Exclude gain on asset disposals	0	0	0
NHSE/I I&E control total surplus	(710)	(681)	(29)
Other comprehensive income (Exc. Technical Adjs)			
Impairments and reversals	0	0	0
Gains on revaluations	0	0	0
Total comprehensive income for the period:	(710)	(681)	(29)
Trust EBITDA £000	11,317	11,346	(29)
Trust EBITDA margin %	4.8%	4.8%	0.1%

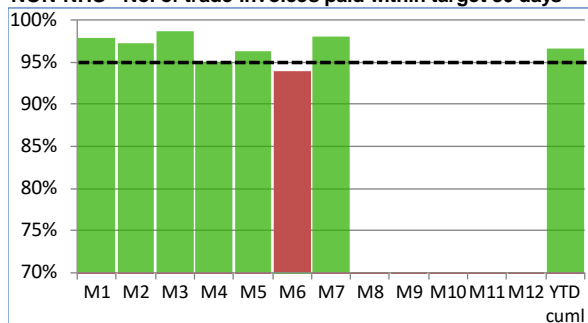
APPENDIX B – BPPC performance

Trust performance – current month

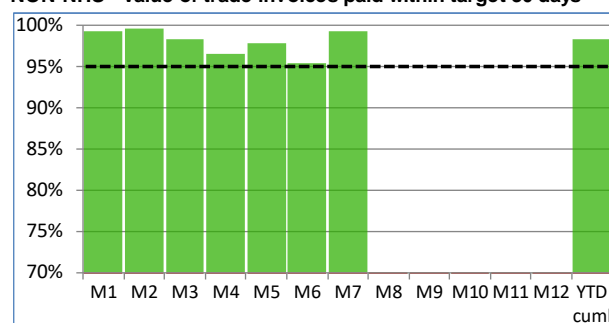
Better Payment Practice Code	October (Cumulative)		September (Cumulative)	
	Number	£000's	Number	£000's
Total Non-NHS trade invoices paid in the year	22,118	75,326	19,234	62,372
Total Non-NHS trade invoices paid within target	21,390	74,099	18,564	61,241
% of Non-NHS trade invoices paid within target	96.7%	98.4%	96.5%	98.2%
Total NHS trade invoices paid in the year	450	35,082	388	29,769
Total NHS trade invoices paid within target	411	34,227	355	29,215
% of NHS trade invoices paid within target	91.3%	97.6%	91.5%	98.1%
Grand total trade invoices paid in the year	22,568	110,408	19,622	92,141
Grand total trade invoices paid within target	21,801	108,326	18,919	90,456
% of total trade invoices paid within target	96.6%	98.1%	96.4%	98.2%

Trust performance – run-rate by all months and cumulative year-to-date

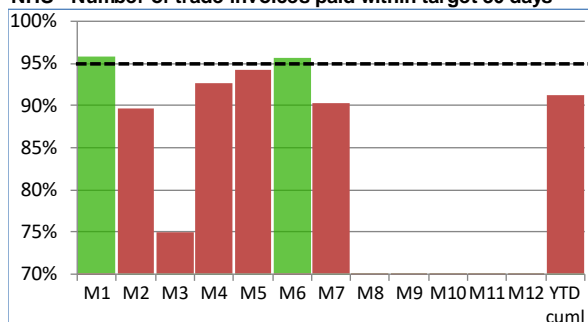
NON-NHS - No. of trade invoices paid within target 30 days



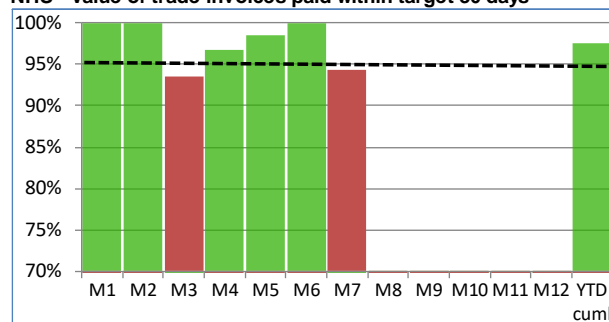
NON-NHS - Value of trade invoices paid within target 30 days



NHS - Number of trade invoices paid within target 30 days



NHS - Value of trade invoices paid within target 30 days



APPENDIX C – Agency staff expenditure

2023/24 Agency Expenditure (unqualified nurse reported separately from 2023/24)	2022/23 Outturn £000s Actual	2022/23 Avg mth £000s Actual	2022/24 M1 £000s Actual	2023/24 M2 £000s Actual	2023/24 M3 £000s Actual	2023/24 M4 £000s Actual	2023/24 M5 £000s Actual	2023/24 M6 £000s Actual	2023/24 M7 £000s Actual	2023/24 M8 £000s F'cast	2023/24 M9 £000s F'cast	2023/24 M10 £000s F'cast	2023/24 M11 £000s F'cast	2023/24 M12 £000s F'cast	23/24 YTD £000s Actual	23/24 Year End £000s F'cast
DMH																
Consultant Costs	-4,339	-362	-533	-498	-402	-361	-368	-330	-386	-362	-362	-362	-362	-362	-2,878	-4,688
Nursing - Qualified	-10,351	-863	-367	-462	-355	-413	-457	-390	-411	-435	-457	-450	-450	-450	-2,855	-5,097
Nursing - Unqualified			-212	-211	-220	-146	-92	-157	-154	-125	-150	-150	-150	-150	-1,192	-1,917
Other clinical staff costs	-207	-17	-12	-15	-31	-6	-8	7	-83	-20	-20	-20	-15	-15	-148	-238
Non clinical staff costs	-103	-9	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub-total - DMH	-15,000	-1,251	-1,124	-1,185	-1,008	-926	-924	-870	-1,035	-942	-989	-982	-977	-977	-7,072	-11,939
Spend relating to Investments	-3														0	0
LEARNING DISABILITIES																
Consultant Costs	-295	-25	-20	-18	-13	5	10	0	0	0	0	0	0	0	-36	-36
Nursing - Qualified	-2,268	-189	-98	-88	-97	-124	-80	-104	-84	-75	-75	-65	-65	-65	-675	-1,020
Nursing - Unqualified			-69	-73	-84	-124	-95	-94	-29	-50	-50	-50	-50	-50	-568	-818
Other clinical staff costs	-58	-5		11	0	0	0	0	0	0	0	0	0	0	11	11
Non clinical staff costs	-31	-3			0	0	0	0	0	0	0	0	0	0	0	0
Sub-total - LD	-2,652	-222	-187	-168	-194	-242	-165	-198	-113	-125	-125	-115	-115	-115	-1,267	-1,862
Spend relating to Investments															0	0
Spend related to Pat funded by ICB			-84	-84	-84	-150	-73	-12	0	0	0	0	0	0	-487	-487
CHS																
Consultant Costs	-73	-6	-9	-4	-34	-18	-20	-15	-28	-20	-20	-20	-20	-20	-149	-229
Nursing - Qualified	-8,121	-677	-531	-580	-522	-647	-692	-706	-687	-570	-550	-550	-550	-550	-4,365	-7,135
Nursing - Unqualified			-339	-305	-246	-290	-291	-282	-290	-270	-270	-270	-270	-270	-2,042	-3,392
Other clinical staff costs	-499	-42	-37	-56	-43	-51	-45	-47	-19	-20	-20	-20	-20	-20	-298	-398
Non clinical staff costs	-13	-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub-total - CHS	-8,705	-726	-915	-945	-846	-1,006	-1,049	-1,049	-1,024	-880	-860	-860	-860	-860	-6,854	-11,154
Spend relating to surge ward	-1,075		-152	-132	-158	-140	-104	-95	-118	-160	-220	-210	-210	-210	-899	-1,909
Spend relating to other investments	-195														0	0
FYPC																
Consultant Costs	-1,135	-95	-100	-90	-109	-64	-69	-69	-45	-45	-45	-45	-45	-45	-547	-772
Nursing - Qualified	-3,907	-326	-170	-179	-162	-157	-170	-169	-127	-133	-133	-127	-127	-127	-1,135	-1,782
Nursing - Unqualified			-65	-79	-110	-11	-3	-7	-17	-15	-15	-15	-15	-15	-291	-366
Other clinical staff costs	-55	-5	-1	0	-5	0	0	0	0	0	0	0	0	0	-7	-7
Non clinical staff costs	-92	-8	-3	-4	-6	-2	0	0	0	0	0	0	0	0	-15	-15
Sub-total - FYPC	-5,189	-434	-337	-353	-387	-240	-242	-245	-189	-193	-193	-187	-187	-187	-1,994	-2,941
Spend relating to Investments															0	0
Spend related to Pat funded by ICB			-7	-9	-1		0	0		0	0	0	0	0	-17	-17
ENAB, HOST AND RESERVES																
Consultant Costs	5														0	0
Nursing - Qualified	95	8													0	0
Nursing - Unqualified															0	0
Other clinical staff costs	-174	-15	-6	-21	-8	11	3	-3	-15	-10	-10	-10	-10	-10	-39	-89
Non clinical staff costs	-1,277	-106	-59	-181	-97	-211	-163	-240	-147	-160	-160	-160	-160	-160	-1,098	-1,898
Sub-total - Enab/Host	-1,352	-113	-65	-203	-105	-200	-160	-242	-162	-170	-170	-170	-170	-170	-1,137	-1,987
Spend relating to Investments	-11														0	0
TOTAL TRUST																
Consultant Costs	-5,836	-486	-662	-609	-558	-439	-447	-415	-460	-427	-427	-427	-427	-427	-3,590	-5,725
Nursing - Qualified	-24,550	-2,046	-1,166	-1,309	-1,137	-1,340	-1,399	-1,369	-1,310	-1,213	-1,215	-1,192	-1,192	-1,192	-9,029	-15,033
Nursing - Unqualified			-684	-667	-661	-571	-481	-539	-490	-460	-485	-485	-485	-485	-4,093	-6,493
Other clinical staff costs	-997	-83	-55	-83	-82	-52	-50	-42	-117	-50	-50	-50	-45	-45	-480	-720
Non clinical staff costs	-1,515	-126	-62	-185	-102	-213	-163	-240	-147	-160	-160	-160	-160	-160	-1,112	-1,912
Total	-32,898	-2,741	-2,629	-2,854	-2,540	-2,615	-2,539	-2,604	-2,523	-2,310	-2,337	-2,314	-2,309	-2,309	-18,305	-29,884
Total Trust - Surge Ward	-1,075		-152	-132	-158	-140	-104	-95	-118	-160	-220	-210	-210	-210	-899	-1,909
Total Trust - Investment / funded	-209		-91	-93	-85	-150	-73	-12	0	0	0	0	0	0	-504	-504
Total excl. covid/surge/investment:	-31,614		-2,386	-2,629	-2,297	-2,325	-2,362	-2,497	-2,405	-2,150	-2,117	-2,104	-2,099	-2,099	-16,902	-27,471

Total agency costs for October are £2,523k. This is a decrease compared to September (£2,604k) and remains lower than the average monthly cost across 2022/23. Agency costs are currently lower than the year to date plan by £0.8m.

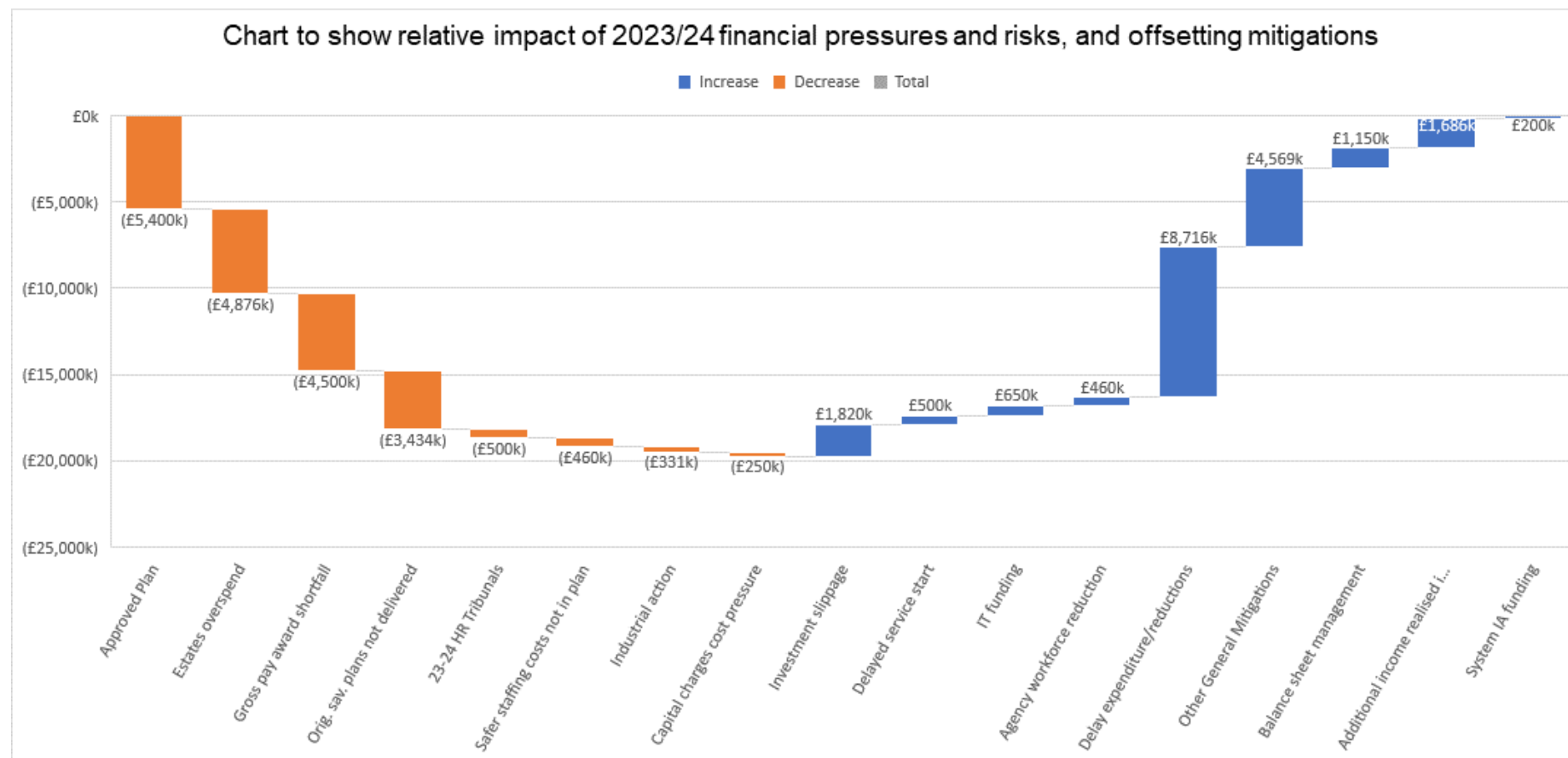
The current spend forecast for the year is £29.9m, which would be a £0.5m overspend against plan.

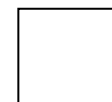
Excluding direct surge ward agency and agency relating to national investment priorities, the year end forecast is £27.5m. This would be £2m lower than plan.

APPENDIX D: 2023/24 Cashflow Forecast

2023/24 CASH-FLOW FORECAST	OCT	OCT	OCT	NOV	DEC	JAN	FEB	MAR	YTD	23/24
	FORECAST	ACTUAL	VARIANCE	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	ACTUAL	FORECAST
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
OPENING BALANCE	28,441	28,441	0	37,829	35,911	34,412	32,958	32,667	29,935	29,935
INCOME										
Leicester & Leicestershire CCG block contracts	28,511	28,897	386	27,702	27,215	27,182	27,206	27,189	189,286	325,780
Other CCG block contracts	489	134	(355)	662	309	309	309	309	1,638	3,536
East Midlands Provider Collaborative - CAMHS	240	120	(120)	240	120	120	120	120	720	1,440
Local Authorities block contracts	1,926	1,961	35	1,313	1,348	1,348	1,348	1,348	8,123	14,828
NHS England	717	817	100	717	717	717	717	717	5,178	8,763
UHL contract	239	265	26	1,582	264	264	264	264	265	2,903
MADEL	4,816	4,816	0	0	0	0	1,705	0	10,860	12,565
Hosted income - HIS & 360 Assurance	250	1,325	1,075	250	250	250	250	400	3,291	4,691
UHL rental income	889	172	(717)	147	717	164	164	164	172	1,528
Previous year's income	0	1,771	1,771	0	0	0	0	0	5,476	5,476
VAT	343	343	0	754	500	500	500	500	4,123	6,877
PDC for capital investment	0	0	0	0	0	0	0	250	0	250
Other income	1,476	1,111	(365)	1,286	1,227	1,377	1,277	1,766	19,339	26,272
Total Receipts	39,896	41,732	1,836	34,653	32,667	32,231	33,860	33,027	248,471	414,909
PAYMENTS										
Payroll	23,300	23,822	522	23,300	23,300	23,300	23,300	23,300	174,272	290,772
Capital	775	869	94	775	950	1,384	1,855	1,143	4,195	10,302
Non pay general expenditure	7,278	5,391	(1,887)	7,473	6,720	5,805	5,675	7,241	42,412	75,326
UHL contracts	279	186	(93)	186	93	93	93	93	558	1,116
NHS Property Services & Community Health Partnerships rents	660	41	(619)	1,325	693	693	818	1,048	3,120	7,697
Agency Nursing Costs	2,300	2,035	(265)	2,565	2,300	2,300	2,300	3,902	12,828	26,195
Turning Point	725	0	(725)	835	110	110	110	110	123	1,398
Public dividend capital payment (PDC)	0	0	0	0	0	0	0	2,957	2,957	5,914
Other finance costs (inc loan interest and principal repayments)	0	0	0	112	0	0	0	0	112	224
Total Payments	35,317	32,344	(2,973)	36,571	34,166	33,685	34,151	39,794	240,577	418,944
CLOSING CASH BOOK BALANCE	33,020	37,829	4,809	35,911	34,412	32,958	32,667	25,900	37,829	25,900

APPENDIX E – Pressures, Mitigations and Risk analysis: recovery plan forecast outturn





Trust Board 28/11/2023

Month 7 Trust finance report

Purpose of the Report

- To provide an update on the Trust financial position.

Proposal

- The Trust Board is recommended to review the summary financial position and accept the reported year to date financial performance.

Decision required: N/A

Governance table

For Board and Board Committees:	Trust Board	
Paper sponsored by:	Sharon Murphy, Director of Finance & Performance	
Paper authored by:	Chris Poyser, Head of Corporate Finance Jackie Moore, Financial Controller	
Date submitted:	20/11/2023	
State which Board Committee or other forum within the Trust's governance structure, if any, have previously considered the report/this issue and the date of the relevant meeting(s):	Regular report issued to Accountability Framework Meeting, Finance & Performance Committee and Trust Board meeting.	
If considered elsewhere, state the level of assurance gained by the Board Committee or other forum i.e., assured/ partially assured / not assured:		
State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning	Monthly update report	
STEP up to GREAT strategic alignment*:	High Standards	
	Transformation	
	Environments	
	Patient Involvement	
	Well Governed	x
	Reaching Out	
	Equality, Leadership, Culture	
	Access to Services	
	Trustwide Quality Improvement	
Organisational Risk Register considerations:	List risk number and title of risk	- 90 Inadequate control, reporting and management of the Trust's financial position could mean we are unable to deliver our financial plan and adequately contribute to the LLR system plan, resulting in a breach of LPT's statutory duties and financial strategy (including LLR strategy).

Is the decision required consistent with LPT’s risk appetite:	NA
False and misleading information (FOMI) considerations:	NA
Positive confirmation that the content does not risk the safety of patients or the public	Yes
Equality considerations:	NA