

Finance Report for the period ended **30 April 2025**

For presentation at the
TRUST BOARD
27 May 2025

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Executive dashboard - overall performance against targets

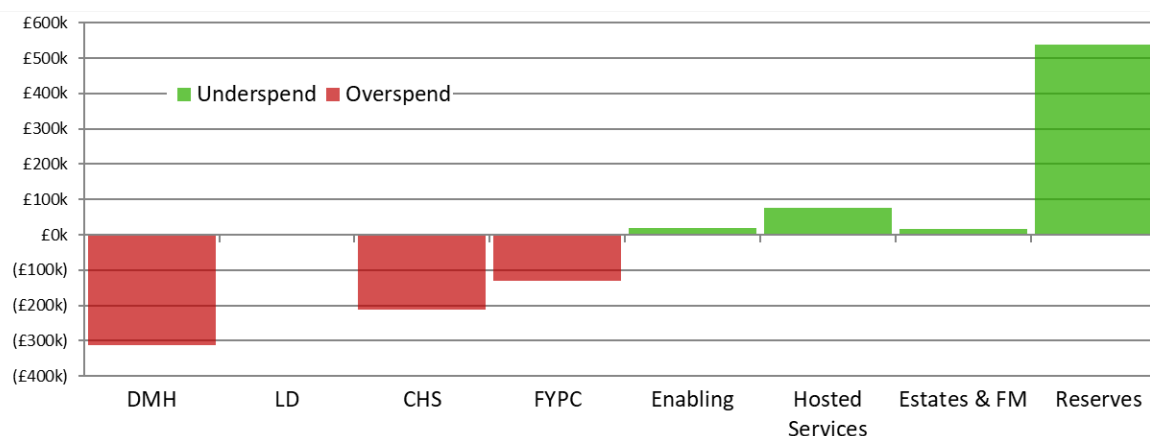
Statutory targets	Year to date	Year end f'cast	Comments	Further detail
1. Income and Expenditure break-even.	A	G	The Trust is reporting a YTD deficit of £0.6m at the end of April (in line with plan). The forecast year end position is currently a surplus of 0.3m, also in line with plan.	APPENDIX A
2. Remain within Capital Resource Limit (CRL).	G	G	The YTD capital spend for April is £0.48m, which is within funding limits.	APPENDIX E
3. Capital Cost Absorption Duty (Return on Capital).	G	G	The capital cost absorption duty of 3.5% net assets has been achieved	N/A
Secondary targets	Year to date	Year end f'cast	Comments	Further detail
4. Deliver I&E performance in line with plan.	G	G	The reported YTD I&E deficit for April is in line with plan, as is the forecast year end surplus.	SUMMARY REPORT
5. Achieve Efficiency Savings targets.	G	G	Savings at 30th April are £1.5m, on plan. The £28.4m target for the year is expected to be delivered, although this now includes a significant number of high risk schemes	APPENDIX B
6. Manage agency staff spend in line with plan	A	G	YTD agency spend at the end of April is £1.2m, which is slightly higher than planned YTD spend. Forecast planned year end spend is £11.1m, in line with plan.	APPENDIX C
7. Comply with Better Payment Practice Code (BPPC).	A	A	Cumulatively and also in month, the Trust achieved 2 of the BPPC Targets at the end of April.	APPENDIX D
Internal targets	Year to date	Year end f'cast	Comments	Further detail
8. Achieve retained cash balances in line with plan	G	G	The cash balance is £23.4m at the end of April. This is £6.9m above planned cash levels. The planned cash forecast for the year is £13.2m.	APPENDIX F
9. Maintain cash levels to cover at least 11 days of operating expenditure	G	G	The trust has set an internal target of having cash availability to cover at least 11 days of operating expenditure, or £13m. April's cash level of £23.4m was 20 days.	
10. Deliver capital investment in line with plan	A	G	YTD capital expenditure is £0.48m - compared with planned levels of £0.62m, this is £0.14m below plan. See 'Capital Section' in summary report.	APPENDIX E

Summary report – financial position as at 30 April 2025

OVERVIEW AND KEY ISSUES

- As is normal for the month 1 finance report, a high level summarised position is presented which excludes the usual more detailed analysis and forecasting.
- The year-to-date income and expenditure plan (being a planned deficit of £601k for April) has been achieved.
- Initial operational overspends within DMH, CHS and FYPC are currently being offset by non-recurrent underspends in central reserves – see table below:

YEAR TO DATE INCOME AND EXPENDITURE VARIANCES TO BUDGET, BY DIRECTORATE:



FORECAST INCOME AND EXPENDITURE POSITION

- The forecast for the end of the year is currently in-line with plan, which is a slight surplus of £311k. Detailed forecasting is not undertaken at month 1.
- The monthly surplus / deficit planned positions are shown in the table below. The £601k planned deficit can be seen in M1. Subsequent monthly positions are expected to improve each month across the year in order to deliver the £311k surplus by the end of the year.

	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
	Mnth 1	Mnth 2	Mnth 3	Mnth 4	Mnth 5	Mnth 6	Mnth 7	Mnth 8	Mnth 9	Mnth 10	Mnth 11	Mnth 12	Plan Year Ending
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adjusted financial performance surplus/(deficit)	(601)	(469)	(373)	(233)	(141)	(26)	91	158	251	414	556	684	311

Finance Report for the period ended **30 April 2025**

APPENDICES

APPENDIX A - Statement of Comprehensive Income (SoCI)

Statement of Comprehensive Income for the period ended 30 April 2025	YTD Actual M1 £000	YTD Budget M1 £000	YTD Var. M1 £000
Revenue			
Total income	35,423	35,955	(532)
Operating expenses	(35,521)	(36,053)	533
Operating surplus (deficit)	(98)	(98)	0
Investment revenue	(83)	(83)	0
Other gains and (losses)	0	0	0
Finance costs	(152)	(152)	0
Surplus/(deficit) for the period	(333)	(333)	0
Public dividend capital dividends payable	(268)	(268)	0
I&E surplus/(deficit) for the period (before tech. adjs)	(601)	(601)	0
NHS Control Total performance adjustments			
IFRIC 12 adjustment (PFI interest adj - excl. from Con.Total)	0	0	0
NHS I&E control total performance	(601)	(601)	0
Other comprehensive income (Exc. Technical Adjs)			
Impairments and reversals	0	0	0
Gains on revaluations	0	0	0
Total comprehensive income for the period:	(601)	(601)	0
Trust EBITDA £000	992	992	0
Trust EBITDA margin %	2.8%	2.8%	0.0%

APPENDIX B – Efficiency performance

At the end of month 1, CIP performance is reported in line with plan which is delivery of £1.5m total savings. Some initial shortfalls identified against directorate targets have been offset by the bringing forward central mitigations schemes.

Initially reported M1 directorate CIP performance may be revised and improve in month 2 reporting following the initial round of budget holder meetings and further investigation during May.

The current CIP plan position is shown below. This shows 100% of the CIP target being identified to support NHSE requirements. However a significant proportion of this is high risk and there are not detailed schemes in all areas. It should also be noted that some CIPs identified within 'Corporate' may relate to additional gains that will be realised within directorate positions, thus requiring the further allocation of these targets to the appropriate directorate.

Approved EQIAs are required for all schemes. At the time of writing, 64% of EQIAs have been completed and have been either fully signed off or are awaiting approval by the Chief Nurse and Medical Director. 29% are fully approved, progress monitoring continues on a weekly basis.

Future finance reports will include updates on productivity and delivery of the NHSE corporate cost growth reduction targets.

Directorate	Savings Target	Non				Un-identified balance	Total target - £ delivery risk profile:		
		Recurrent Schemes	Recurrent Schemes	Total Schemes	% Identified		Green: >95% confidence	Amber: 50 - 95% confidence	Red: <50% confidence (all unidentified = Red)
DMH	6,210	4,635	1,575	6,210	100%	0	3,618	1,711	881
CHS	5,404	4,859	545	5,404	100%	0	4,694	130	580
FYPCLDA	4,730	4,665	65	4,730	100%	0	3,329	1,402	0
Estates	2,399	1,340	1,059	2,399	100%	0	477	0	1,922
Enabling	1,779	1,502	276	1,779	100%	0	1,429	136	214
Corporate*	7,836	2,383	5,453	7,836	100%	0	2,383	3,500	1,953
Unallocated	0	-	-	0	0%	0			
Grand total CIPs in plan	28,358	19,384	8,973	28,358	100%	0	15,929	6,878	5,550

*Corporate schemes = final plan gap-closing mitigations. Will likely require some re-allocation to specific directorates (e.g corporate / admin staff national re-alignment)

APPENDIX C – Agency spend

Agency spend for April (month 1) was £1.2m. This is slightly above (by £29k) the planned spend for April. However it is significantly lower than the average monthly cost during 2024/25 and reflects the continued downward trend in costs.

Dir.	2025/26 Agency Expenditure (unqualified nurse reported separately from 2023/24)	2024/25 Outturn £000s Actual	2024/25 Avg mth £000s Actual	2025/26 M1 £000s Actual
DMH	Consultant Costs	-5,175	-431	-436
	Nursing - Qualified	-3,192	-266	-167
	Nursing - Unqualified	-144		-2
	Other clinical staff costs	-145	-12	-11
	Non clinical staff costs	0	0	0
	Sub-total - DMH	-8,655	-709	-616
LD	Consultant Costs	0	0	0
	Nursing - Qualified	-647	-54	-9
	Nursing - Unqualified	-36		0
	Other clinical staff costs	0	0	0
	Non clinical staff costs	0	0	0
	Sub-total - LD	-684	-54	-9
CHS	Consultant Costs	-370	-31	-30
	Nursing - Qualified	-7,723	-644	-358
	Nursing - Unqualified	-1,129		-31
	Other clinical staff costs	-326	-27	-27
	Non clinical staff costs	0	0	0
	Sub-total - CHS	-9,548	-702	-447
FYPC	Consultant Costs	-438	-37	-22
	Nursing - Qualified	-1,406	-117	-94
	Nursing - Unqualified	-40		0
	Other clinical staff costs	-23	-2	-9
	Non clinical staff costs	0	0	0
	Sub-total - FYPC	-1,907	-156	-125
ENAB/ ESTS/ HOST	Consultant Costs	0		
	Nursing - Qualified	101	8	
	Nursing - Unqualified	0		
	Other clinical staff costs	-5	0	
	Non clinical staff costs	-297	-25	-6
	Sub-total - Enab/Host	-202	-17	-6
TOTAL TRUST	Consultant Costs	-5,983	-499	-488
	Nursing - Qualified	-12,868	-1,072	-628
	Nursing - Unqualified	-1,349	-112	-33
	Other clinical staff costs	-499	-42	-47
	Non clinical staff costs	-297	-25	-6
	Total	-20,996	-1,750	-1,203

APPENDIX D – BPPC performance

The specific BPPC target is to pay 95% of invoices within 30 days. The Trust is achieving 2 of the 4 cumulative targets– both successful targets relate to the value of invoices paid within the 30 day period. The non-compliant targets relate to the number of NHS and Non-NHS invoices paid late.

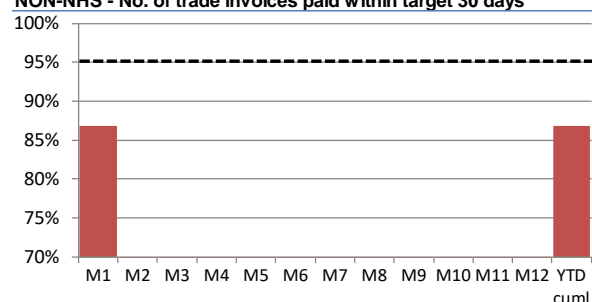
Better Payment Practice Code	April (Cumulative)	
	Number	£000's
Total Non-NHS trade invoices paid in the year	1,852	4,656
Total Non-NHS trade invoices paid within target	1,607	4,556
% of Non-NHS trade invoices paid within target	86.8%	97.9%
Total NHS trade invoices paid in the year	61	5,637
Total NHS trade invoices paid within target	51	5,432
% of NHS trade invoices paid within target	83.6%	96.4%
Grand total trade invoices paid in the year	1,913	10,293
Grand total trade invoices paid within target	1,658	9,988
% of total trade invoices paid within target	86.7%	97.0%

Due to the relatively low volume of NHS invoices paid during the year, only a small number of late invoices will make the performance non-compliant. So far this year, 61 NHS invoices have been paid in total, with 10 invoices being paid outside of the target period of 30 days.

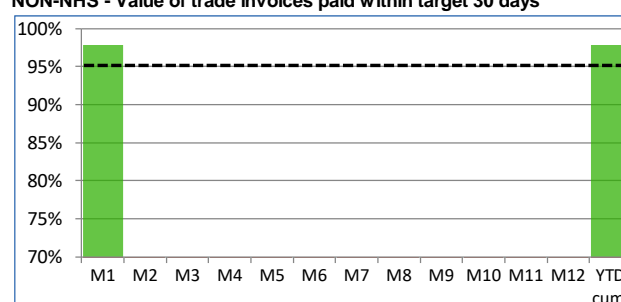
Estates & Facilities is responsible for 87% of the Non NHS non-compliant target. 214 of the 245 late invoices relate to catering invoices not being approved and paid on time.

Trust performance – run-rate by all months and cumulative year-to-date

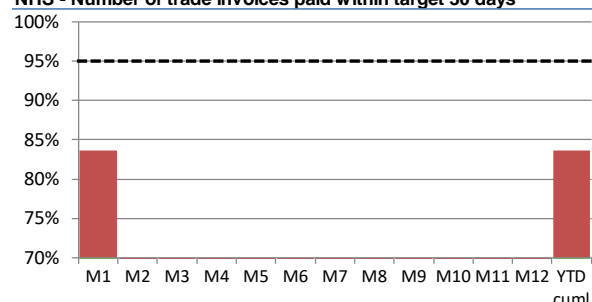
NON-NHS - No. of trade invoices paid within target 30 days



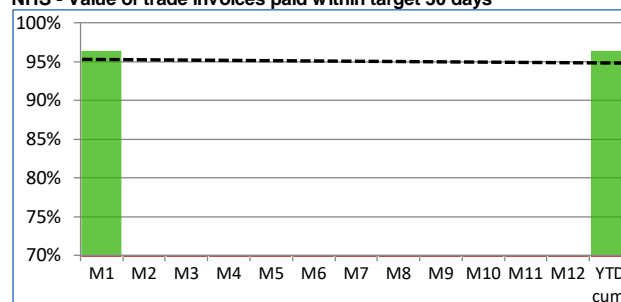
NON-NHS - Value of trade invoices paid within target 30 days



NHS - Number of trade invoices paid within target 30 days



NHS - Value of trade invoices paid within target 30 days



APPENDIX E - Capital Programme 2025/26 update

Trust Board approved an internal capital plan of £13.5m at the start of the year, comprising of £11.5m operational capital and £2m property lease investment. In addition, the Trust is in the process of securing PDC to support a number of national schemes as detailed in the table below. Capital lifecycle costs of £0.2m are also included within the programme. This is paid via the PFI unitary payment and is not a charge against the overall capital limit.

Capital expenditure for the first month of the year totals £0.48m.

	Annual Revised Plan	Apr Actual	Year End Forecast	Revision to Plan
<u>Sources of Funds</u>	£'000	£'000	£'000	£'000
Depreciation	13,066	481	13,066	0
Cash reserves	2,840	0	2,840	0
Capital borrowings repayments	(4,447)	0	(4,447)	0
Total System operational capital	11,459	481	11,459	0
IFRS-16 new leases	2,000	0	2,000	0
MH OAPS - Acacia Ward Refurb	1,200	0	1,200	0
MH OAPS - Thornton Ward refurb	1,300	0	1,300	0
MH OAPS - Acute wards bathroom refurb	270	0	270	0
GB Energy	118	0	118	0
Estates Critical Infrastructure Risk (CIR)	2,129	0	2,129	0
National Programmes (PDC)	5,017	0	5,017	0
PFI capital lifecycle costs	202	0	202	0
Total Capital funds	18,678	481	18,678	0
<u>Application of Funds</u>				
Estates	£'000	£'000	£'000	£'000
Strategic schemes	(1,497)	0	(1,497)	0
Capital staffing	(567)	(44)	(567)	0
Estates backlog programme	(3,470)	(205)	(3,470)	0
Estates rolling programme	(2,107)	(13)	(2,107)	0
Medical devices	(170)	0	(170)	0
Directorate investment	(7,430)	(146)	(7,430)	0
PFI Agnes Unit capital lifecycle costs	(202)	0	(202)	0
	(15,443)	(408)	(15,443)	0
IM&T investment	(1,235)	(73)	(1,235)	0
Operational Capital	(16,678)	(481)	(16,678)	0
IFRS16 - Right of Use Leases	(2,000)	0	(2,000)	0
Total Capital Expenditure	(18,678)	(481)	(18,678)	0
(Over)/underspend	0	0	0	0

Appendix F - SoFP, cash and working capital

PERIOD: April 2025	2024/25 31/03/25 Draft £'000's	2025/26 30/04/25 April £'000's
NON CURRENT ASSETS		
Property, Plant and Equipment	132,331	132,115
Intangible assets	4,422	4,303
IFRS16 - Right of use (ROU) assets	18,538	18,359
Trade and other receivables	920	920
Total Non Current Assets	156,211	155,698
CURRENT ASSETS		
Inventories	436	436
Trade and other receivables	8,747	12,286
Short term investments	0	0
Cash and Cash Equivalents	19,547	23,383
Total Current Assets	28,730	36,105
Non current assets held for sale	0	0
TOTAL ASSETS	184,942	191,803
CURRENT LIABILITIES		
Trade and other payables	(28,128)	(32,971)
Borrowings	(4,481)	(4,481)
Provisions	(3,298)	(3,230)
Other liabilities	(6,755)	(9,676)
Total Current Liabilities	(42,662)	(50,358)
NET CURRENT ASSETS (LIABILITIES)	(13,932)	(14,253)
NON CURRENT LIABILITIES		
Borrowings	(39,939)	(39,705)
Provisions	(899)	(899)
Total Non Current Liabilities	(40,838)	(40,604)
TOTAL ASSETS EMPLOYED	101,442	100,841
TAXPAYERS' EQUITY		
Public Dividend Capital	108,228	108,228
Retained Earnings	(24,744)	(25,345)
Revaluation reserve	17,958	17,958
Other reserves	0	0
TOTAL TAXPAYERS EQUITY	101,442	100,841

Non-current assets

Property, plant, and equipment (PPE) amounts to £132.1m, and includes capital additions of £0.48m, offset by depreciation charges.

Right of Use (ROU) leased assets account for £18.4m of total non-current assets.

Current assets

Current assets of £36.1m mainly includes cash of £23.4m, and receivables of £12.3m.

Current Liabilities

Current liabilities amount to £50.4m with trade and other payables making up £33m of this balance.

Other liabilities of £9.7m relate to deferred income, of which the majority relates to Provider Collaborative income and Secure Digital Environment (SDE) funding, carried forward from 2024/25 to support future service delivery.

Net current assets / (liabilities) show net liabilities of £14.3m.

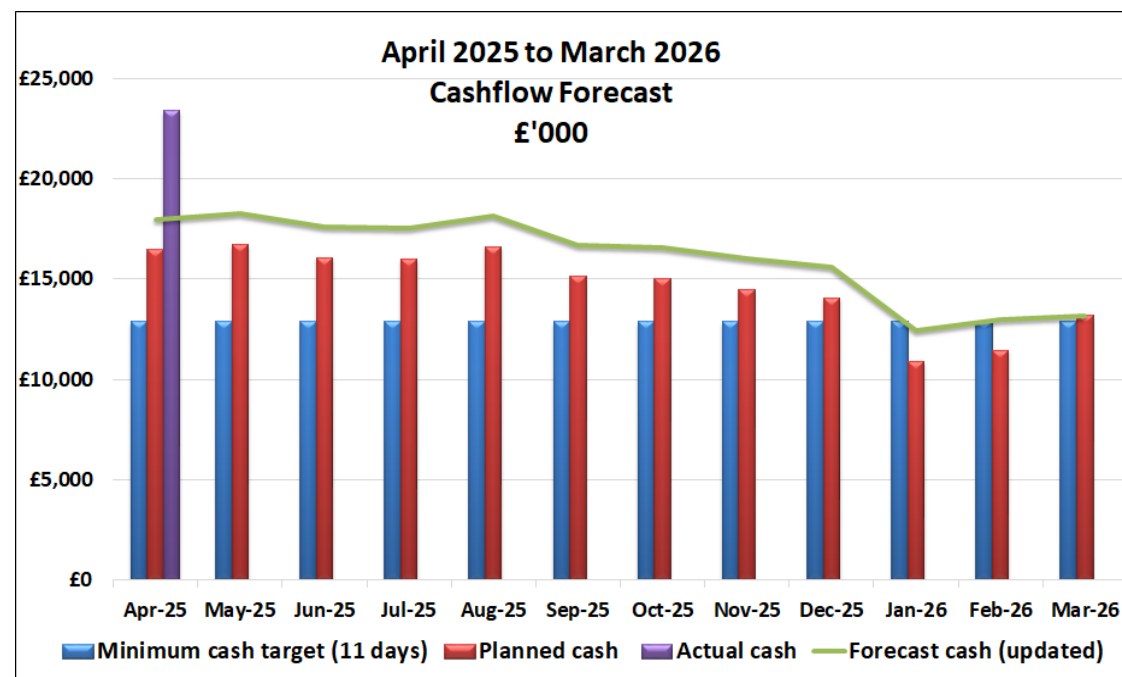
Taxpayers' Equity

April's deficit of £0.6m is reflected within retained earnings.

Public dividend capital balance is £108.2m at the end of April 2025. This will increase once we receive additional capital investment funding for a number of capital projects.

Cash

The closing cash balance at the end of April was £23.4m, an increase of £3.8m since the start of the financial year. The increase mainly relates to the receipt of £3.6m for Quarter 1's post graduate medical recharge.



The forecast closing cash balance as at the 31st of March 2026 is £13.2m. This is a £6.3m reduction compared with the previous year's closing cash balance of £19.5m. The in-year reduction is due to:

- Previous years' cash reserves to support our in-year capital investment - £3m
- Movements in working capital e.g., utilisation of deferred income & provisions - £3.3m

NHSE removed the external finance limit last year. This was the cash target that Trusts had to work to in order to achieve one of its statutory duties. From this financial year, the Trust has set its own internal target, to work to a minimum of 11 operating cash days (or £13m). This target was established by Monitor several years ago and is a good threshold to mitigate against not having sufficient working capital to meet operational cash requirements.

The cashflow forecast will be monitored closely against the income and expenditure forecast, to ensure any deviations from plan are factored into the cash position.

Cashflow Forecast - by value and days:

£000	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Minimum cash target - 11 days	12,872	12,872	12,872	12,872	12,872	12,872	12,872	12,872	12,872	12,872	12,872	12,872
Planned cash	16,442	16,697	16,052	16,005	16,612	15,118	15,032	14,459	14,046	10,883	11,443	13,172
Forecast cash updated	17,989	18,244	17,599	17,552	18,159	16,665	16,579	16,006	15,593	12,430	12,990	13,172
Actual cash	23,383	-	-	-	-	-	-	-	-	-	-	-

Days	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
Minimum cash target - 11 days	11	11	11	11	11	11	11	11	11	11	11	11
Planned cash days	14	14	14	14	14	13	13	12	12	9	10	11
Forecast cash days	15	16	15	15	16	14	14	14	13	11	11	11
Actual cash days	20	-	-	-	-	-	-	-	-	-	-	-

Receivables

Current receivables (debtors) total £12.3m, an increase of £3.5m since the start of the year.

Receivables	Current Month April 2025				% Total	% Sales Ledger
	NHS	Non NHS	Emp's	Total		
	£'000	£'000	£'000	£'000		
Sales Ledger						
30 days or less	874	1,093	3	1,970	30.29%	38.2%
31 - 60 days	194	100	4	298	4.58%	5.8%
61 - 90 days	78	59	16	153	2.35%	3.0%
Over 90 days	112	304	199	615	9.46%	11.9%
	1,258	1,556	222	3,036	22.99%	58.8%
Non sales ledger	3,408	5,842	0	9,250	142.22%	
Total receivables current	4,666	7,398	222	12,286	165.21%	
Total receivables non current		920		920	14.15%	
Total	4,666	8,318	222	13,206	179.35%	0.0%

Debt greater than 90 days stands at £0.6m; this is a reduction of £0.41m since the previous month. Receivables over 90 days should not account for more than 5% of the overall total receivables balance. The proportion at Month 1 is 9.46% (last month: 15.82%). The improved performance relates to the issue of a credit note for the £0.44m pharmacy recharge with LLR ICB.

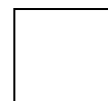
The bad debt provision is £0.411m and covers all Non-NHS debt greater than 12 months old. Only a small ex-employee debt was written off in the month.

Payables

The current payables position in Month 1 is £33m – an increase of £4.8m since the start of the year. Other liabilities of £9.7m relate to deferred income. It mainly relates to income carried forward from previous years, for provider collaborative and Secure Digital Environment initiatives.

Borrowings

Current and non-current borrowings total £44.2m. PFI, property leases and the capital investment loan make up this balance, which reduces each month when corresponding payments are made or increases when new lease liabilities arise.



Trust Board

Month 1 Trust finance report

Purpose of the Report

- To provide an update on the Trust financial position.

Proposal

- The Trust Board is recommended to review the summary financial position and accept the reported year to date financial performance.

Decision required: N/A

Governance table

For Board and Board Committees: Paper sponsored by:	Trust Board 27/05/2025	
	Sharon Murphy, Director of Finance & Performance	
Paper authored by:	Chris Poyser - Head of Corporate Finance; Jackie Moore – Financial Controller	
Date submitted:	20/05/2025	
State which Board Committee or other forum within the Trust's governance structure, if any, have previously considered the report/this issue and the date of the relevant meeting(s): If considered elsewhere, state the level of assurance gained by the Board Committee or other forum i.e., assured/ partially assured / not assured: State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning	Regular report issued to Accountability Framework Meeting, Finance & Performance Committee and Trust Board meeting.	
LPT strategic alignment:	Monthly update reports	
	T - Technology	
	H – Healthy Communities	
	R - Responsive	
	I – Including Everyone	
	V – Valuing our People	
	E – Efficient & Effective	X
CRR/BAF considerations:	6.4 Inadequate control, reporting and management of the Trust's 2025/26 financial position could mean we are unable to deliver our financial plan, resulting in a breach of LPT's statutory duties and financial strategy (including LLR strategy)	
Is the decision required consistent with LPT's risk appetite:	N/A	

False and misleading information (FOMI) considerations:	
Positive confirmation that the content does not risk the safety of patients or the public	It does not
Equality considerations:	