

Public Meeting of the Trust Board

Tuesday 31 March 2026 commencing at 9.30am

This meeting will take place via Microsoft Teams

Agenda

Standing Items

Time	No.	Item	Paper	Lead
9.30am	1.	Apologies for absence and welcome to meeting	Verbal	Chair
9.35am	2.	Service Presentation <ul style="list-style-type: none"> Community Health Services: Community Heart Failure Service 	Verbal	Executive Director of Community Health Services
10.15am	3.	Questions from the Public	Verbal	Chair
10.20am	4.	Declaration of Interests	Verbal	Chair
	5.	<ul style="list-style-type: none"> Declarations of interest in respect of items on the agenda 		
	6.	<ul style="list-style-type: none"> Declarations of interest report 		
10.25am	7.	Minutes of the previous public meeting held on 27 January 2026	B	Chair
10.30am	8.	Matters Arising (action log)	C	Chair
10.35am	9.	Trust Board Workplan	D	Chair
10.40am	10.	Chair's Report	E	Chair
10.45am	11.	Chief Executive's Report	F	Chief Executive
10.50am	12.	Managing Director's Report	G	Managing Director
10.55am	13.	Environmental Analysis	Verbal	Chief Executive/ Managing Director
11.00am	14.	Break		

Governance and Assurance

Time	No.	Item	Paper	Lead
11.15am	15.	Board Assurance Framework	H	Director of Governance and Risk
11.20am	16.	Board Assurance Framework Refresh 2026/27	I	Director of Governance and Risk
11.25am	17.	Audit and Risk Committee AAA Highlight Report: 6 March 2026	J	Chair, Audit and Risk Committee

Strategy and System Working

Time	No.	Item	Paper	Lead
	18.	No items		

Quality, Safety and Compliance

Time	No.	Item	Paper	Lead
11.30am	19.	Quality and Safety Committee AAA Highlight Report: 17 February 2026	K	Chair, Quality and Safety Committee
11.35am	20.	Safe Staffing Monthly Report	L	Group Chief Nurse
11.40am	21.	Patient Safety and Learning Assurance Report	M	Group Chief Nurse

Finance and Performance

Time	No.	Item	Paper	Lead
11.45am	22.	Finance and Performance Committee AAA Highlight Report: 19 February 2026	N	Chair, Finance and Performance Committee
11.50am	23.	Finance Report: Month 11	O	Executive Director of Finance and Performance

Time	No.	Item	Paper	Lead
11.55am	24.	Performance Report: Month 11	P	Executive Director of Finance and Performance
12.00pm	25.	Charitable Funds Committee AAA Highlight Report: 13 March 2026	Q	Chair, Charitable Funds Committee

People and Culture

Time	No.	Item	Paper	Lead
12.05pm	26.	National Staff Survey Results	R	Group Chief People Officer

Any Other Business

Time	No.	Item	Paper	Lead
12.20pm	27.	Review of risk – any further risks as a result of board discussion?	Verbal	Chair
	28.	Any Other Business	Verbal	Chair
	29.	<p>Papers/updates not received in line with the workplan: n/a</p> <ul style="list-style-type: none"> • Were items and timings appropriate? • What else should have been on the agenda? • Do we need to amend the risk register? • Are there any items to be disseminated across the Trust? • Were the papers clear, concise and aided decision-making? • Were decisions made with due regard to equality? 	Verbal	Chair
	30.	<p>Close and date of next public meeting: Tuesday, 26 May 2026 at 9.30am</p>	Verbal	Chair